The International Peace Institute (IPI) is an independent, international not-for-profit think tank headquartered in New York, with regional offices in Vienna and Manama. IPI is dedicated to promoting the prevention and settlement of conflict. It sees peace, stability, and security as prerequisites for poverty eradication and development. To achieve its purpose, IPI employs a mix of risk analysis, policy research, publishing, and convening.

The Institute was founded in 1970 as the International Peace Academy (IPA), which focused on training military officers and diplomats for United Nations peacekeeping operations. In 2008, the organization changed its name to the International Peace Institute to reflect its current identity as a research institution that works with and supports multilateral institutions, governments, civil society, and the private sector on a range of regional and global security challenges. IPI carries out work in and on Africa, the Middle East, Europe, and Central Asia.

With a staff from more than twenty countries and a broad range of academic fields, IPI partners with regional organizations, governments, think tanks, universities, foundations, and NGOs to conduct research, produce publications, and convene meetings in many parts of the world.
The International Peace Institute is an independent not-for-profit think tank dedicated to promoting the prevention and settlement of conflict. With a staff representing more than twenty nationalities, IPI is located in New York, across from United Nations Headquarters, and has offices in Vienna and Manama.
• Sheikh Sabah Khaled Al Hamad Al Sabah, Foreign Minister of Kuwait, and Valerie Amos, UN Under-Secretary-General and Emergency Relief Coordinator  
• Rita E. Hauser, Chair of the Board of IPI, and Carl Bildt, Foreign Minister of Sweden  
• Laurent Fabius, Foreign Minister of France, and Sheikh Abdullah Bin Zayed Al Nahyan, Foreign Minister of the United Arab Emirates  
• Terje Rød-Larsen, President of IPI; Michael Bloomberg, former Mayor of New York City; and Ban Ki-moon, Secretary-General of the United Nations  
• Bill Gates, Co-Chair of the Bill & Melinda Gates Foundation  
• Jens Stoltenberg, former Prime Minister of Norway, and Melinda Gates, Co-Chair of the Bill & Melinda Gates Foundation  
• Martin Indyk, US Special Envoy for Israeli-Palestinian Negotiations  
• Mohamed Moncef Marzouki, President of Tunisia  
• Ertharin Cousin, Executive Director of the World Food Programme, and John Baird, Foreign Minister of Canada  
• Tsakhiagiin Elbegdorj, President of Mongolia
We are pleased to report that 2013 was the most productive year in the history of the International Peace Institute, with thirty-nine publications produced and more than 130 events organized. The Institute also made great strides toward developing strategic partnerships to help expand its reach and undertake new areas of research.

Most notably, IPI established its new Middle East Regional Office in Manama, Bahrain. The office will give IPI a physical presence in the region and a base from which to expand its work on the Middle East and North Africa. As part of its work on the region, IPI launched an initiative that facilitates strategic dialogue on the humanitarian situation in and around Syria as a means to foster more effective regional cooperation.

The Institute began a new initiative on energy and security, and continued its ground-breaking work on coping more effectively with organized crime. IPI also continued to develop its ties to Asia. The Institute supported the government of Indonesia in organizing the fourth Jakarta International Defense Dialogue (JIDD) and entered into a memorandum of understanding with the government of Mongolia.

Helping to maintain its strong financial position, IPI secured a new grant from the Bill and Melinda Gates Foundation in 2013, which will fund work on the challenges to eradicating polio, with a focus on Afghanistan, Nigeria, Pakistan, and Somalia.

IPI’s flagship program Coping with Crisis, Conflict, and Change completed its eighth and final year in 2013. With more than ninety publications addressing the broad range of multilateral responses to armed conflict, instability, and insecurity, the program significantly shaped IPI’s research agenda and its impact on policymakers.

Beginning in 2014, IPI’s work will be framed around analyzing risk and building resilient systems for a more secure world. Thinking in terms of “risk” emphasizes the need for strategic anticipation, proactive response, and long-term engagement, while the concept of “resilience” focuses on building capacities at all levels—local and international, public and private, state and society. This conceptual framework will guide IPI’s efforts to contribute to a more peaceful, stable, and prosperous world.

IPI’s peacekeeping team expanded the Providing for Peacekeeping Project (PPP) in 2013, which supports efforts to broaden and improve troop and police contributions. The Institute also initiated a new project on women in mediation and peace processes, which seeks to provide an evidence-based understanding of the impact of women’s participation in peace processes alongside strategies for inclusion.

The Institute’s Africa Program maintained a strong focus on the crisis in the Sahel-Sahara region. In addition to organizing two regional meetings on the issue, the program published two separate reports analyzing the crisis in Mali and national, regional, and international responses.

Thanks to its growing online presence, IPI is now reaching a vastly expanded audience. The Global Observatory, IPI’s website of daily analysis, doubled its traffic in 2013.

We congratulate IPI’s staff on this truly landmark year, and we extend our many thanks to IPI’s board of directors, donors, and partners for their financial support and solidarity. It is a pleasure to present the Institute’s programs, events, publications, and financials in the following annual report.
IPI tackled new global challenges and significantly expanded its reach in 2013. Below are some of our accomplishments.

### 2013 HIGHLIGHTS

| NEW TECHNOLOGIES IN PEACE AND CONFLICT | The new IPI Data Lab uses data mining, data visualization, and machine-learning techniques to drive new insights into complex crises related to peace, security, development, and health. In 2013, IPI also published a landmark report on the role of new technologies in conflict prevention. |
| NEW MIDDLE EAST REGIONAL OFFICE | IPI opened its new Middle East Regional Office in Manama, Bahrain, in 2013. Focusing on the intersection of peace, security, and development in the Middle East and regional security and cooperation in the Gulf, this third IPI office will expand the Institute’s research, convening, publishing, training, and outreach across the region. |
| ENERGY AND SECURITY | IPI’s Vienna office launched a new initiative on energy and security to improve multilateral cooperation on energy-related issues and to prevent and defuse energy-related conflicts. The Energy and Security Task Force met twice in 2013, and expert meetings were held on the Caucasus, the Caspian region, Central Asia, and the Arctic. |
| PROVIDING FOR PEACEKEEPING | The Providing for Peacekeeping Project, which aims to help improve the quality and quantity of UN peacekeeping troops and police, expanded its network of researchers and launched a dedicated website: www.providingforpeacekeeping.org. It also released the IPI Peacekeeping Database and published studies on force generation, women in peacekeeping, training, and policing. |
| WOMEN, PEACE, AND SECURITY | While continuing its Women, Peace, and Security event series, IPI established a new research project examining the impact of women’s participation in peace processes and gathering tools and tactics for high-level mediators to create inclusive peace processes. The Institute published an issue brief on women’s roles in conflict mediation. |
## ACCOMPLISHMENTS

### AFRICA
IPI co-organized a regional seminar in Niger on peace and security in the Sahel and Sahara. It established a new project to leverage local African knowledge for peacebuilding and statebuilding. The Institute continued its partnership with the African Union, with an event on the Gulf of Guinea and a study on UN-AU partnerships in peace operations.

### EUROPE AND CENTRAL ASIA
The Vienna office launched a five-year strategic partnership with the government of Mongolia, which included supporting Mongolia’s chairmanship of the Community of Democracies in 2013. The Institute supported Switzerland’s chairmanship of the Organization for Security and Co-operation in Europe through strategic advice and dialogue on conflicts in the OSCE area.

### MIDDLE EAST
IPI’s new project on the humanitarian and development situation in and around Syria convened two retreats and published three reports exploring regional responses and offering lessons for Syria and its neighbors. The Arab Youth Project published *Talking to Arab Youth: Revolution and Counterrevolution in Egypt and Tunisia*.

### NEXUS OF CRIME AND CONFLICT
With its report “The Elephant in the Room: How Can Peace Operations Deal with Organized Crime?” IPI’s Peace without Crime project issued recommendations on how to improve the response of peace operations to organized crime. IPI’s Vienna office carried out the first-ever training course on this topic.

### OUTREACH
The year 2013 was the most productive in IPI’s history. With thirty-nine publications, more than 130 events, and a doubling in readership of IPI’s *Global Observatory* website, the Institute reached a wider global audience and connected them with research, analysis, and policy recommendations.
• Margaret Vogt, former Special Representative of the Secretary-General for the Central African Republic
• Youssef Mahmoud, IPI Senior Adviser, and Brigi Rafini, Prime Minister of Niger
• Liberians celebrate the tenth anniversary of the Comprehensive Peace Agreement
In 2013, IPI’s Africa Program concluded its African Union Series with the publication of the report “Peace, Justice, and Reconciliation in Africa” and the French translation of “Election-Related Disputes and Political Violence.”

In February, the program co-organized a regional seminar on peace and security threats in the Sahel-Sahara in Niamey, Niger, with the government of Niger and the Centre for Security and Strategies for the Sahel-Sahara (Centre 4S). IPI then held a follow-up briefing in New York, where the main outcomes of the regional meeting were presented to members of the UN Security Council and the wider diplomatic community. It co-organized another regional meeting in September in Tunis, Tunisia, with Centre 4S and the Centre for Humanitarian Dialogue. IPI published analysis of the crisis in Mali and national, regional, and international responses, and convened a ministerial luncheon with AU Special Representative for the Sahel Pierre Buyoya.

IPI’s Africa Program organized roundtable discussions and policy fora on topics such as Kenya’s first postconflict elections and that country’s relationship with the International Criminal Court; poaching in Africa; governance and peace; and the crisis in the Central African Republic. IPI also carried out research and convening activities to help local and international actors devise the appropriate strategies to tackle insecurity in the Gulf of Guinea region.

The Institute launched the project “Leveraging Local Knowledge for Peacebuilding and Statebuilding in Africa,” which is facilitating dialogue among African scholars and practitioners on their experiences in peacebuilding and statebuilding on the continent. The project aims to promote the dissemination of this local knowledge and experience to subregional and regional African institutions and to the wider global community, and to use these local insights to inform policies aimed at improving early-warning systems and conflict-prevention efforts at the subregional and regional levels. In 2013, the project established a virtual advisory board comprised of African and international scholars and commissioned five thematic case studies.

The Africa Program also supported the organization of the fourth UN Security Council Istanbul Retreat, organized by the government of Turkey, which focused on the security-development nexus in conflict prevention and resolution in Africa.
IPI’s Vienna office broadened its activities in Europe and Central Asia in 2013 and launched a new initiative on energy and security.

The Vienna office is supporting Switzerland’s chairmanship of the Organization for Security and Co-operation in Europe (OSCE). In 2013, this included organizing meetings in Bern and Brussels on new approaches to the protracted conflicts in the Caucasus and Transdniestria/Moldova, advising on the OSCE’s role in Central Asia, providing input to the Helsinki+40 process on strengthening the effectiveness of the OSCE, and hosting the inaugural meeting of the OSCE Network.

IPI also began its “Breaking the Ice” project, which looks at how the preventive-diplomacy functions of the EU, OSCE, and UN can be enhanced in relation to the so-called frozen conflicts in the OSCE area.

In April, IPI signed a memorandum of understanding with the government of Mongolia covering 2013–2018. Areas of cooperation in 2013 included supporting Mongolia’s chairmanship of the Community of Democracies and providing advice to Mongolia as the newest participating state of the OSCE.

The Institute continued its cooperation with Kazakhstan by providing support for the country’s chairmanship of the Istanbul Process, organizing a meeting in Almaty on regional cooperation for disaster risk reduction, and providing advice on regional and multilateral issues.

IPI’s forty-third annual Vienna Seminar focused on the risks of organized crime and their links to insurgency and terrorism in the Sahel region, under the heading “A Dangerous Nexus: Crime, Conflict, and Terrorism in Failing States.”

ENERGY AND SECURITY INITIATIVE
In January 2013, IPI launched a new energy and security initiative at the World Future Energy Summit in Abu Dhabi. The project examines the impact of energy on security and aims to strengthen multilateral mechanisms to promote cooperation and to prevent and defuse energy-related conflicts. A task force was formed and met twice in 2013—on the margins of both the Vienna Energy Forum and the UN General Assembly. Expert meetings were held in Vienna (on the Caucasus, Caspian region, and Central Asia) and in The Hague (on the Arctic).

INTER-RELIGIOUS DIALOGUE
IPI is partnering with the King Abdullah Bin Abdulaziz Centre for Interreligious and Intercultural Dialogue (KAICIID), based in Vienna, to strengthen KAICIID’s relations with the UN and relevant regional organizations and promote KAICIID’s objectives of fostering a culture of peace. IPI has supported KAICIID’s Image of the Other program and is currently working with KAICIID on the production of a “peace map” with the participation of the IPI Data Lab.
- Second Plenary Meeting of IPI's Energy and Security Task Force
- Miroslav Lajčák, Foreign Minister of the Slovak Republic
- An oil pipeline in the desert
In 2013, IPI hosted its two annual ministerial meetings in partnership with the United Arab Emirates and Luxembourg. The April meeting, held in Luxembourg, focused on the humanitarian crisis in and around Syria, and the September meeting in New York covered the Middle East peace process and the situation in and around Syria. At the opening of the September meeting, Bill and Melinda Gates shared the ongoing efforts of their foundation to eradicate polio and cited the connection between health and security.

IPI also submitted the Middle East Peace Process Compendium to Oxford University Press, for publication in 2014. The volume will be the first annotated collection of all documents and maps related to the Arab-Israeli peace process.

The Institute continued supporting the Arab Forum for Citizenship in Transition (FACT), which uses knowledge generation and exchange to promote the rights of women as equal citizens in Egypt, Libya, Tunisia, and Yemen. IPI organized the annual meeting of FACT in Soma Bay, Egypt, in May and supported the setup of an independent FACT website, www.muwatana.net.

The Arab Youth Project aimed to develop an understanding of the shifting aspirations and activism of youth in the region. The project’s monograph, Talking to Arab Youth: Revolution and Counterrevolution in Egypt and Tunisia, was published in 2013 and provides insight into the priorities and roles of youth as influencers in Egypt and Tunisia.

IPI’s event series Dialogue on Contemporary Developments in the Arab World provided a platform for Arab leaders and scholars to share their insights on recent events in the region and the way forward.

The Institute also launched a new project, Middle East in Transition: Catalysts for Regional and International Cooperation in Humanitarian Affairs and Development, which centered in 2013 on the humanitarian and development situation in and around Syria. The project organized two retreats co-chaired by the United Arab Emirates, Jordan, and IPI; carried out networking with governments, humanitarian agencies, and leading experts; and conducted a fact-finding trip to Egypt, Jordan, and Lebanon. The project published three reports in 2013 focused on regionalism and regional responses, offering lessons for Syria and its neighbors.

MIDDLE EAST REGIONAL OFFICE

IPI opened its third office in 2013—the Middle East Regional Office in Manama, Bahrain—to expand its research, convening, publishing, training, and outreach in the Middle East. The office’s work will focus on the intersection of peace, security, and development in the Middle East and regional security and cooperation in the Gulf. It was opened under a framework agreement with the Bahrain Ministry of Foreign Affairs covering 2013–2017.
• Syrian refugees at the Atmeh refugee camp
• Francesco Mancini, IPI’s Senior Director of Research
• Prince Zeid Ra’ad Zeid Al-Hussein, Permanent Representative of Jordan to the United Nations
The Coping with Crisis, Conflict, and Change Program (CWC) generates analyses and policy recommendations to strengthen multilateral responses to armed conflict, instability, and insecurity.

CONFLICT PREVENTION AND MEDIATION
Multilateral actors’ approaches to conflict prevention and mediation are evolving, and so is the multilateral landscape itself. The Mapping Multilateralism in Transition series aims to contribute to an understanding of regional multilateral diplomacy’s new dynamics, players, and capacities in international peace and security. In 2013, analyses on the evolving role of six institutions were commissioned: the Nordic Council, Shanghai Cooperation Organization, Union of South American Nations (UNASUR), Gulf Cooperation Council, Intergovernmental Authority on Development (IGAD), and g7+.

Responding to Genocide: The Politics of International Action, published in 2013, is an edited volume that provides a systematic analysis of the causes of genocide and mass atrocities, the impediments to timely and robust action, and the ways in which political factors shape the nature and results of international responses. The volume was launched in London, at the London School of Economics, and in New York, with the UN Office on Genocide Prevention and the Responsibility to Protect.

New Technology and Conflict Prevention, a joint project with UNDP’s Bureau for Crisis Prevention and Recovery and USAID’s Office of Conflict Management and Mitigation, examined how new information and communication technology can be used for conflict prevention. In 2013, IPI produced a report that includes five case studies, exploring a variety of approaches to prevention in different regions. The publication was launched in New York and in Washington, DC. Policy recommendations were further disseminated in a special issue of Stability: International Journal of Security & Development and through an IPI presentation at the 2013 O’Reilly Strata conference.

IPI also continued supporting the governments of Morocco and Spain on their joint initiative, “Mediation in the Mediterranean Region,” by assisting with the initiative’s two meetings, one in Madrid in February and another in Rabat in July.

PEACE OPERATIONS
The Providing for Peacekeeping Project (PPP), carried out in partnership with George Washington University and Griffith University, aims to help increase the number and improve the quality of UN peacekeeping troops and police. In 2013, the project expanded its network of peacekeeping researchers, launched a dedicated website (www.providingforpeacekeeping.org), and released the IPI Peacekeeping Database, which presents the first publicly available database of every uniformed personnel
• Peacekeepers of the United Nations Mission in the Republic of South Sudan
• Malians vote in 2013 presidential election
• UN Security Council unanimously adopts resolution on Syria’s chemical weapons
For over two decades, IPI provided a data-driven approach to UN Peacebuilding and Statebuilding. In 2011, IPI contributed to the UN Peacebuilding Commission (PBC) and the Peacebuilding Support Office (PBSO), using its expertise to provide advice and analysis. The Institute also convened strategic workshops, including a session on the new members of the PBC and a policy roundtable on the challenges of the relationship between UN field missions and headquarters.

In 2013, IPI worked with the UN Foundation and the Quaker United Nations Office to organize a workshop on Conflict, Violence, and Instability in the Post-2015 Development Agenda. This workshop resulted in the publication of a study on the achievements and limitations of UN integration and integrated planning at headquarters and in field missions over the past two decades, including recommendations for advancing a realistic integration agenda.

IPI also provided an assessment of the UN Civilian Capacities Initiative’s CAPMATCH platform, an online tool for generating civilian capacity to build national institutions after conflict. The Institute’s findings were provided in preparation for the next secretary-general’s report on UN civilian capacities.

New website dedicated to data and analysis on Providing for Peacekeeping
THE UN SECURITY COUNCIL
In 2013, IPI’s Security Council Compliance Project published its final report on the factors that influence civil-war parties’ compliance with the UN Security Council’s demands. The project also made its database available to the public online—the first-ever database of all demands made in Security Council resolutions addressing civil wars between 1989 and 2003.

To examine significant developments in the Security Council’s decision making and institutional approach over the past ten years, experts began working on a new edition of the 2004 volume *The UN Security Council: From Cold War to Twenty-First Century*. The authors met in a two-day retreat to discuss their first drafts, the themes and trends to focus on in this new edition, and their implications for the future role of the Security Council and the UN.

SANCTIONS AND INCENTIVES
In 2013, IPI completed a study on the termination of UN Security Council sanctions, focusing on the link between effectiveness and the lifting of sanctions. In addition, a policy paper explored the recent relationship between the Democratic People’s Republic of Korea (DPRK) and the UN Security Council by analyzing four provocations on the part of the DPRK and the Security Council’s reaction—including the use of sanctions—in each case.

DATA LAB
Established in 2013, IPI’s Data Lab aims to leverage data science for IPI’s policy research. Using techniques like data mining, visualization, and machine learning, the Data Lab helps drive new insights on how multilateral and local actors can approach complex crises and vulnerabilities related to a lack of peace, security, stability, development, and health. The Data Lab produced a first attempt at aggregating subnational vulnerability indicators to be used for the application of machine-learning algorithms to forecast conflict. It is collaborating with YoLab, the Human Data and Development Initiative, and Mercy Corps on the Build Peace Database, which documents uses of information, communication, networking, and gaming technologies in peacebuilding programs around the world. In 2013, the Data Lab also produced several interactive visualizations, available on IPI’s website.
225,000 visits to IPI’s websites in one year

DIPLOMATIC TRAINING AND PROFESSIONAL DEVELOPMENT

IPI’s Advanced Course in Negotiation and Conflict Resolution provides an opportunity for mid-level diplomats and civil servants to broaden and enhance their skills to meet the challenges of today’s fast-paced and changing security environment. IPI held its second advanced course in June at the Greentree Estate in Long Island, New York. Eighteen mid-level diplomats representing Africa, Asia, Europe, Latin America, and the Middle East participated.

The 2013 IPI New York Seminar, held on April 18th and 19th, offered representatives from member-state missions in New York, UN specialized agencies, and nongovernmental organizations an opportunity to explore the topic of “Humanitarian Engagement in Contemporary Complex Emergencies.”

Through its African Junior Professionals Fellowship Program, IPI hosted six young African professionals and scholars for a one-month academic and training program in 2013. Carried out in partnership with King’s College London, the program allows fellows to develop their links to the United Nations and the New York-based UN community. To date, twenty-nine students have completed the program and returned to work on the continent, fulfilling the program’s objective of strengthening African capacity.

HUMANITARIAN AFFAIRS

IPI’s Humanitarian Affairs event series provides a platform for exchange among UN humanitarian coordinators, other senior humanitarian officials, and the UN community in New York. In 2013, the series featured coordinators for Syria, Sudan, and Somalia, as well as the European commissioner for humanitarian aid and the president of the International Committee of the Red Cross.

Based on its 2012 policy paper “Rethinking Humanitarianism: Adapting to 21st Century Challenges,” IPI contributed to dialogue and reflection in a number of humanitarian fora in 2013, in Nairobi, Barcelona, Istanbul, and New York. The Institute’s humanitarian affairs expertise was also put to the service of other projects, such as IPI’s Annual New York Seminar and its Middle East in Transition project.

IPI’s Vienna office released several publications related to humanitarian affairs, including the reports “Rebuilding Lives: Regional Solutions to Displacement in the Western Balkans” and “Disasters and Displacement: Improving Preparedness and Protection.” The latter was presented to the Consultative Committee of the Nansen Initiative, which is designed to build consensus on key principles and elements regarding the protection of persons displaced across borders by natural disasters.
PEACE AND HEALTH AND POLIO ERADICATION
With a grant from the Bill & Melinda Gates Foundation, IPI initiated a new workstream on peace and health, focused initially on the Foundation’s global initiative to eradicate polio. Through its Vienna office, IPI is helping the Gates Foundation to achieve its priority of improving the efficacy of polio eradication campaigns in Nigeria, Afghanistan, Pakistan, and Somalia by identifying local social, cultural, political, and religious barriers to vaccination coverage, and determining entry points to overcome these obstacles. More broadly, IPI is looking at the impact of peace on health, and vice versa, to increase resilience in vulnerable communities.

PEACE WITHOUT CRIME
The Peace without Crime project, based out of IPI’s Vienna office, focuses on how the United Nations can take a more integrated approach to dealing with the problem of transnational organized crime. In 2013, IPI launched a major report entitled “The Elephant in the Room: How Can Peace Operations Deal with Organized Crime?” Together with the Center for International Peace Operations (ZIF), IPI hosted an expert seminar in Berlin to improve the capacity of peace operations to respond to the threat posed by organized crime. IPI also carried out fieldwork to assess the threat of organized crime in Mali and organized two meetings on this topic with International Alert. Together with the Austrian Study Centre for Peace and Conflict Research, the Vienna office carried out the first-ever training course on reducing the risks organized crime poses for peace operations.

SMALL STATES AT THE UNITED NATIONS
Small states make up the majority of the UN’s membership; 105 of 193 member states belong to the Forum of Small States. Following a request from the Permanent Mission of New Zealand, in 2013 IPI explored the strengths and challenges of small-state diplomacy at the UN, with a special focus on three areas that emerged as critical for small states: information sharing, capacity building, and the role of the UN Secretariat. In 2014, IPI will produce a policy report outlining its research findings and recommending practical action.

WOMEN, PEACE, AND SECURITY
In 2013, IPI began a new research project to examine the impact of women’s participation in peace processes and develop strategies for inclusion. The Institute published an issue brief that identified women playing senior roles in high-level mediation processes and analyzed obstacles to women’s participation in mediation teams. The report was launched at an IPI event that featured UN Special Envoy for the Great Lakes Region of Africa Mary Robinson. IPI also continued its Women, Peace, and Security event series, featuring discussions with women peacemakers and political leaders on the role of women in peace processes and the relationship among conflict, peace, and gender.
WHERE WE WORK

NEW YORK | VIENNA | MANAMA

- IPI’s New York headquarters: research programs on the Middle East, Africa, Coping with Crisis, and humanitarian affairs
- More than 130 meetings held in 2013
- Annual Middle East ministerial meeting
- Second annual training course for mid-level diplomats
- New IPI Data Lab

- New York Headquarters
- Vienna Europe & Central Asia
- Manama Middle East

- Third regional meeting in the Being a Peacekeeper series in Buenos Aires
21. Seminar on regional cooperation for disaster preparedness and relief in Central Asia
23. Support to Mongolia’s chairmanship of the Community of Democracies
24. Seminar on security and development in the Sahel and Sahara in Niamey
25. Field assessment mission to Mali as part of the Peace without Crime project
26. Regional meeting in Tunis on the crises in Mali and the Sahel-Sahara region
27. New IPI Middle East Regional Office in Manama
28. Security Council retreat in Istanbul
29. Research trips to Egypt, Jordan, and Lebanon
30. Arab Forum for Citizenship in Transition in Egypt, Libya, Tunisia, and Yemen
31. IPI Task Force on Energy and Security launched in Abu Dhabi
32. Support to Kazakhstan’s chairmanship of the Istanbul Process
33. Seminar on regional cooperation for disaster preparedness and relief in Central Asia
34. Third annual Jakarta International Defense Dialogue
35. Support to Mongolia’s chairmanship of the Community of Democracies
36. IPI’s Vienna office: research programs on Europe & Central Asia, Peace without Crime, and energy & security
37. Annual Vienna Seminar
38. Support to Switzerland’s chairmanship of the OSCE
39. Middle East ministerial dinner in Luxembourg
40. Seminar on peace operations and organized crime in Berlin
BOOKS
Talking to Arab Youth: Revolution and Counter-revolution in Egypt and Tunisia, Nur Laiq, 2013.

POLICY PAPERS
“When Do Civil-War Parties Heed the UN? Findings from the IPI Security Council Compliance Database,” Christoph Mikulaschek and Chris Perry, December 2013.

ISSUE BRIEFS
“Regionalism and Regionalization in the Middle East: Options and Challenges,” Matteo Legrenzi and Marina Calculli, March 2013.
With the growth of its analysis website, www.theglobalobservatory.org, IPI has greatly expanded its reach on the web. In 2013, IPI’s websites received 225,418 visits.

Much of the traffic is driven from IPI’s and the Global Observatory’s Facebook and Twitter presence, where daily updates about events, publications, and analyses are posted to almost 14,000 followers.

The Global Observatory continued its success in providing daily expert analysis of international peace and security issues, interviews with leading policymakers, interactive maps, and more. In 2013, the Global Observatory (GO) received 102,678 visits from 208 countries and territories—double the number of visits it received in 2012. Content from the GO has been translated into 142 languages.

IPI’s flagship website, www.ipinst.org, received 122,740 visits from 202 countries and territories in 2013, and it continues to feature live webcasting of all public events.

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MEETING NOTES


“Strengthening the UN Peacebuilding Commission,” Andrea Ó Súilleabháin and Camilla Campisi, April 2013.


“Regional Civil-Military Coordination in Disasters: Central Asia Within a Global Network,” Maximilian Meduna, October 2013.


IPI organizes a wide range of events designed to facilitate strategic thinking and policy development on issues related to peace and security. IPI’s onsite conference facility, the Trygve Lie Center for Peace, Security & Development, provides a unique venue for discussions among members of the UN community in New York.

MINISTERIAL MEETINGS
Security-Development Nexus in Conflict Prevention and Resolution in Africa
Co-organized with the Government of Turkey
Fifth informal ministerial dinner in Luxembourg on the Middle East
Co-organized with the Foreign Ministers of Luxembourg and the United Arab Emirates
Eighth informal ministerial working dinner on the Middle East
Co-organized with the Foreign Ministers of Luxembourg and the United Arab Emirates
Peace and Security in the Sahel: The Role of Civil Society
Featuring Villy Søvndal, then Foreign Minister of Denmark

Strengthening the Partnership: A Fresh Dialogue on UN Peacekeeping
Co-organized with Erkki Tuomioja, Foreign Minister of Finland, and Luis Almagro, Foreign Minister of Uruguay

Sixth Annual Trygve Lie Symposium on Fundamental Freedoms, Combating Hate Speech: Everyone’s Responsibility
Featuring Espen Barth Eide, then Foreign Minister of Norway

Strategy Session: Advancing the Internet Freedom, Security, and Development Agenda in the United Nations
Co-organized with Carl Bildt, Foreign Minister of Sweden

HIGH-LEVEL MEETINGS
The United Nations in the 21st Century: Challenges for Peace, Development and Human Rights
Featuring Jan Eliasson, Deputy Secretary-General of the United Nations
The Arab Spring: Tunisia’s International Constitutional Court Initiative
Featuring M. Moncef Marzouki, President of Tunisia
Mongolia: Democracy at Home, Partnership Abroad
Featuring Tsakhiagiin Elbegdorj, President of Mongolia

INTERNATIONAL EVENTS
Launch of IPI’s Task Force on Energy and Security
Abu Dhabi, United Arab Emirates
Strategies for Security and Development in the Sahel-Sahara Region
Niamey, Niger

Jakarta International Defense Dialogue (JIDD): Defense and Diplomacy in the Asia-Pacific Region
Jakarta, Indonesia

Middle East in Transition: Catalysts for Regional and International Cooperation in Humanitarian Affairs and Development
Geneva, Switzerland
Annual meeting of the Arab Forum for Citizenship in Transition (FACT)
Soma Bay, Egypt

Regional Cooperation to Promote Disaster Preparedness and Relief in Central Asia
Almaty, Kazakhstan
Launch of Responding to Genocide, edited by Adam Lupel and Ernesto Verdeja
London, England
Benefiting from Peace: A New Perspective for the Transdniestrian Settlement Process
Brussels, Belgium
Countering Organized Crime through Peace Operations: Tools of the Trade
Berlin, Germany

The South Caucasus: Potential Prospects and Pitfalls
Bern, Switzerland
High-Level Meeting on Mali and the Sahel-Sahara
Tunis, Tunisia

TRAINING
Eighteenth Annual New York Seminar: Humanitarian Engagement in Contemporary Complex Emergencies
Advanced Course in Negotiation and Conflict Resolution
Training Program on Organized Crime as a Spoiler for Lasting Peace
African Junior Professionals Fellowship Program
POLICY FORA

Two Years Later: Reflections on Egypt’s Revolution

Kenya: Taking Stock and Looking Forward

The Evolving Roles of Engineering Units in UN Peacekeeping Operations

Security and Development in the Sahel-Sahara: The Way Forward

Preventing Violent Conflict: How Can Innovative Technology Make Conflict Prevention More Effective?

The Peacebuilding Commission: How to Bridge the Gap Between New York and the Field?


Resiliency and Environmental Change in South Asia

Global Governance and the State of Nuclear Weapons

Poaching as a Threat to International Peace and Security

The Future of Intrastate Conflict in Africa

Citizen Security and the Post-2015 Development Agenda

Domestic Revenue Mobilization in Countries Emerging from Conflict

Democratization at the Sharp End

The Impact of Counter-Terrorism Measures on Humanitarian Action

Kenya and the ICC

2014 Elections in Afghanistan: The Political Passage

Central African Republic: Addressing the Crisis, Preventing Catastrophe

Human Rights in Peacekeeping

EXPERT ROUNDTABLE DISCUSSIONS, WORKSHOPS, AND CONFERENCES

The Worldview Institute Seminar
Featuring Jan Eliasson, Deputy Secretary-General of the United Nations

Yemeni Comprehensive National Dialogue: Challenges and Prospects

Workshop for Incoming Members of the UN Peacebuilding Commission

Towards Effective Partnerships in Peace Operations

Conflict, Violence, and Instability in the Post-2015 Development Agenda

Evaluating CAPMATCH: The UN’s Online Platform for Civilian Capacities

Peacebuilding and Post-Conflict Recovery

Ministerial working dinner on Special Political Missions

Regional Action: How Can Regional Organizations, like the OSCE, Enhance the Work of the UN?

Insecurity in the Gulf of Guinea

The Elephant in the Room: How Can Peace Operations Deal with Organized Crime?

Subnational Conflict and Aid in Asia

Intermission meeting on the regional dimensions of the Syrian conflict

UN Sanctions and Intrastate Conflict

Second Plenary Meeting of the Task Force on Energy and Security

The Political Economy of Illicit Activity in the Sahel: Understanding the Context for Effective Action

Crime and Conflict in Mali: Operationalizing a Comprehensive Response

Regional Cooperation for Civilian Capacity Development after Conflict: Lessons from South Sudan and Afghanistan

The Future of Peacekeeping Operations in the Francophone Space
Meeting with Experts on Peacekeeping in the Middle East
Scaling Up South-South and Triangular Cooperation: Innovative Models and Financing for Institution-Building
Brainstorming Meeting on “The UN Security Council in the 21st Century”
New Technologies and Constitution-Making Processes
Egypt and the Middle East

SRSG SERIES
Côte d’Ivoire: Building Peace, Remaining Vigilant
Featuring Albert Gerard (Bert) Koenders, then Special Representative of the Secretary-General for Côte d’Ivoire
Burundi: Challenges and Opportunities
Featuring Parfait Onanga-Angango, Special Representative of the Secretary-General for Burundi
Peacekeeping & Protection of Civilians: Rhetoric and Reality in South Sudan
Featuring Hilde Johnson, Special Representative of the Secretary-General for South Sudan
Establishing Stability in Guinea-Bissau
Featuring José Ramos-Horta, Special Representative of the Secretary-General for Guinea-Bissau
Mali: Rebuilding a Future
Featuring Albert Gerard (Bert) Koenders, Special Representative of the Secretary-General for Mali

The UN, the AU, and Somalia
Featuring Nicholas Kay, Special Representative of the Secretary-General for Somalia, and Mahamet Salah Annadif, Special Representative of the Chairperson of the African Union Commission for Somalia

SPEAKER SERIES
Egypt in 2013
Featuring Mohamed M. Tawfik, Ambassador of Egypt to the United States
Regional Issues—Global Responsibility
Featuring Miroslav Lajčák, Deputy Prime Minister and Foreign Minister of Slovakia
The World’s Largest Democracy: The Upcoming Elections
Featuring Arun Jaitley, Leader of Opposition (Rajya Sabha), India

BEYOND THE HEADLINES
Robert D. Kaplan, author of The Revenge of Geography
Rashid Khalidi, author of Palestinians, Israelis, and the US: Any Hope for Mideast Peace?
Vali Nasr, author of The Dispensable Nation: American Foreign Policy in Retreat
Sir John Holmes, author of The Politics of Humanity: The Reality of Relief Aid
Richard N. Haass, author of Foreign Policy Begins at Home
Shibley Telhami, author of The World Through Arab Eyes: Arab Public Opinion and the Reshaping of the Middle East

Karima Bennoune, author of Your Fatwa Does Not Apply Here: Untold Stories from the Fight Against Muslim Fundamentalism
Husain Haqqani, author of Magnificent Delusions: Pakistan, the United States, and an Epic History of Misunderstanding
Heraldo Muñoz, author of Getting Away with Murder: Benazir Bhutto’s Assassination and the Politics of Pakistan

HUMANITARIAN AFFAIRS SERIES
Syria’s Refugee Crisis
Featuring Panos Moumtzis, UNHCR Regional Refugee Coordinator for Syrian Refugees
The Elusive Quest for Principled Humanitarian Action
Featuring Antonio Donini, editor of The Golden Fleece, Manipulation and Independence in Humanitarian Action
Protecting Civilians: Distinct Approaches and Complementarity of Roles
Featuring Peter Maurer, President of the International Committee of the Red Cross
Humanitarianism in the Network Age
Sudan: Strengthening the Resilience of Communities
Featuring Ibrahim Mahmoud Hamid, Minister of Interior of Sudan, and Ali Al-Za’tari, UN Humanitarian Coordinator for Sudan
Somalia: Breaking the Cycle of Crises
Featuring Philippe Lazzarini, UN Humanitarian Coordinator for Somalia

Christian Friis Bach, former Minister for Development Cooperation of Denmark
Participants at IPI’s annual ministerial working dinner on the Middle East
Mireille Affa’a-Mindzie, IPI Research Fellow

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WOMEN, PEACE & SECURITY SERIES
Vision and Voice: What the Women Say Gender and Peacekeeping: Perspectives from the Field Discussion with Mary Robinson, Special Envoy of the Secretary-General for the Great Lakes region of Africa Not Just a Numbers Game: Increasing Women’s Participation in UN Peacekeeping Operations Zimbabwe After the Elections: Advancing the Rule of Law, Building Peace Featuring Zimbabwean human rights lawyer Beatrice Mtetwa

BOOK LAUNCHES

SPECIAL EVENTS
Middle East in Transition Retreat—Catalysts for Regional and International Cooperation in Humanitarian Affairs and Development Reception and High-Level Panel Discussion to Commemorate the Reopening of the UN Security Council Chamber Author’s Retreat: The UN Security Council: From the Cold War to the 21st Century Sigh of Relief Party: A Reception on the Occasion of the 68th General Assembly Reception honoring the Members of the United Nations University Council

VIENNA OFFICE EVENTS

## Statements of Financial Position

**December 31, 2013 and 2012**

### Assets

<table>
<thead>
<tr>
<th>Description</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$1,515,136</td>
<td>$725,942</td>
</tr>
<tr>
<td>Unconditional promises to give</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unrestricted</td>
<td>523,688</td>
<td>118,679</td>
</tr>
<tr>
<td>Restricted to future programs and periods</td>
<td>4,927,818</td>
<td>4,180,396</td>
</tr>
<tr>
<td>Accounts and other receivables</td>
<td>41,381</td>
<td>71,694</td>
</tr>
<tr>
<td>Prepaid expenses and other current assets</td>
<td>72,550</td>
<td>113,167</td>
</tr>
<tr>
<td>Investments</td>
<td>6,175,501</td>
<td>9,138,132</td>
</tr>
<tr>
<td>Property and equipment, at cost, net of accumulated depreciation and amortization</td>
<td>2,899,545</td>
<td>2,629,783</td>
</tr>
<tr>
<td>Security deposits</td>
<td>120,472</td>
<td>126,234</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td><strong>$16,276,091</strong></td>
<td><strong>$17,104,027</strong></td>
</tr>
</tbody>
</table>

### Liabilities and Net Assets

<table>
<thead>
<tr>
<th>Description</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Liabilities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts payable and accrued liabilities</td>
<td>$404,405</td>
<td>$341,030</td>
</tr>
<tr>
<td>Net Assets</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unrestricted</td>
<td>8,146,354</td>
<td>11,506,891</td>
</tr>
<tr>
<td>Temporarily restricted</td>
<td>6,867,665</td>
<td>4,398,439</td>
</tr>
<tr>
<td>Permanently restricted</td>
<td>857,667</td>
<td>857,667</td>
</tr>
<tr>
<td><strong>Total Net Assets</strong></td>
<td><strong>15,871,686</strong></td>
<td><strong>16,762,997</strong></td>
</tr>
</tbody>
</table>

### Total Liabilities and Net Assets

<table>
<thead>
<tr>
<th>Description</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total Liabilities and Net Assets</strong></td>
<td><strong>$16,276,091</strong></td>
<td><strong>$17,104,027</strong></td>
</tr>
</tbody>
</table>

*Audited financial statements prepared on accrual basis; complete statements and notes available at [www.ipinst.org](http://www.ipinst.org).*

### 2013 Functional Expenses

- **Program Services**: 84%
- **General & Administrative**: 9%
- **Fundraising**: 7%
### Statements of Activities

#### Years Ended December 31, 2013 and 2012

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Changes in Unrestricted Net Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Revenue, Gains, and Support</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contributions</td>
<td>$ 5,171,688</td>
<td>$ 6,980,513</td>
</tr>
<tr>
<td>Donated services and materials</td>
<td>104,017</td>
<td>68,189</td>
</tr>
<tr>
<td>Investment income</td>
<td>19,226</td>
<td>212,175</td>
</tr>
<tr>
<td>Gain on foreign currency exchange</td>
<td>35,201</td>
<td>65,151</td>
</tr>
<tr>
<td>Miscellaneous income</td>
<td>30,978</td>
<td>19,301</td>
</tr>
<tr>
<td>Net assets released from restrictions</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Satisfaction of time and program restrictions</td>
<td>1,192,370</td>
<td>1,805,986</td>
</tr>
<tr>
<td>Total Revenue, Gains, and Support</td>
<td>6,553,480</td>
<td>9,151,315</td>
</tr>
<tr>
<td><strong>Expenses</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Program Services</td>
<td>8,322,502</td>
<td>7,327,214</td>
</tr>
<tr>
<td>Supporting Services</td>
<td></td>
<td></td>
</tr>
<tr>
<td>General and administrative</td>
<td>894,791</td>
<td>1,204,099</td>
</tr>
<tr>
<td>Fundraising</td>
<td>696,724</td>
<td>939,294</td>
</tr>
<tr>
<td>Total Supporting Services</td>
<td>1,591,515</td>
<td>2,143,393</td>
</tr>
<tr>
<td>Total Expenses</td>
<td>9,914,017</td>
<td>9,470,607</td>
</tr>
<tr>
<td>Decrease in Unrestricted Net Assets</td>
<td>(3,360,537)</td>
<td>(319,292)</td>
</tr>
</tbody>
</table>

#### Changes in Temporarily Restricted Net Assets

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions</td>
<td>3,661,596</td>
<td>1,759,722</td>
</tr>
<tr>
<td>Net assets released from restrictions</td>
<td>(1,192,370)</td>
<td>(1,805,986)</td>
</tr>
<tr>
<td>Reduction for unexpected project funding</td>
<td>—</td>
<td>(81,534)</td>
</tr>
<tr>
<td>Increase (Decrease) in Temporarily Restricted Net Assets</td>
<td>2,469,226</td>
<td>(127,798)</td>
</tr>
<tr>
<td>Decrease in net assets</td>
<td>(891,311)</td>
<td>(447,090)</td>
</tr>
<tr>
<td>Net assets, beginning of year</td>
<td>16,762,997</td>
<td>17,210,087</td>
</tr>
<tr>
<td><strong>Net Assets, End of Year</strong></td>
<td>$15,871,686</td>
<td>$16,762,997</td>
</tr>
</tbody>
</table>

*Audited financial statements prepared on accrual basis; complete statements and notes available at www.ipinst.org.*
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