

Managing Risk



Building Resilience

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THE INTERNATIONAL PEACE INSTITUTE (IPI) is an independent, international not-for-profit think tank dedicated to managing risk and building resilience to promote peace, security, and sustainable development. To achieve its purpose, IPI employs a mix of policy research, strategic analysis, publishing, and convening.

The Institute was founded in 1970 as the International Peace Academy (IPA), which focused on training military officers and diplomats for United Nations peacekeeping operations. In 2008 the organization changed its name to the International Peace Institute to reflect its current identity as a research institution that works with and supports multilateral institutions, governments, civil society, and the private sector on a range of regional and global peace and security challenges. IPI also carries out work in and on Africa, the Middle East, Europe, and Central Asia.

With staff from more than twenty countries and a broad range of academic fields, IPI has offices facing United Nations headquarters in New York, as well as offices in Vienna and Manama. IPI partners with regional organizations, think tanks, universities, and NGOs to conduct research, produce publications, and convene meetings in many parts of the world.

IPI's work is framed around the strategic goal of managing risk and building resilience for a more peaceful and secure world.

This approach emphasizes the need for strategic anticipation, proactive response, and long-term engagement. It also provides a framework for cooperation across institutional silos and geographic boundaries. IPI's approach is informed by a commitment to the Four I's: innovate, implement, institutionalize, and impact. This conceptual framework guides the Institute's overall efforts to contribute to a more peaceful, stable, and prosperous world.



Innovate

The world is changing quickly and dramatically, presenting a challenge to the international system. Innovative responses are required. IPI fosters innovation by providing analyses of global trends and contributing fresh ideas to policymakers.



Implement

To reach their full potential, innovative ideas need to be implemented. IPI works to strengthen the implementation of policy recommendations by producing tools for practitioners and convening timely discussions focused on pragmatic policy responses.



Institutionalize

To be most effective, innovation and implementation must be institutionalized. To assist in this endeavor, IPI seeks long-term partnerships with governments, civil society, and multilateral organizations to bring innovative ideas from concept to implementation to sustainability.



Impact

By analyzing current approaches to global challenges and convening discussions to identify solutions, IPI seeks to shape multilateral, national, and local policies with the goal of making the world more peaceful and secure.



Letter from the Chair of the Board and the President



Terje Rod-Larsen, *President of IPI*
Kevin Rudd, *Chair of the IPI Board of Directors*

In 2020, the United Nations celebrates its 75th anniversary. For nearly 50 of those 75 years, the International Peace Institute (previously, the International Peace Academy) has been a continuing partner of the United Nations family to support its mission and its member states, and to be a source of ideas in support of the continuing multilateral project.

We have been in existence so long because the UN, regional organizations, member states, and civil society have all found IPI to be a useful, independent platform. There have been times during our half-century-long history when certain topics or issues may have been too sensitive to address directly within formal mechanisms but where the informality of IPI has provided a useful place to address them. In that spirit, IPI has been commissioned to conduct two comprehensive reviews of the multilateral system over the last decade.

IPI made its mark in 2018 with **more than 110 events and 30 publications**, both in areas such as peacekeeping and peacebuilding and through growing work on humanitarian affairs, sustainable development, and women, peace, and security. To a greater extent than ever before, this work transcended IPI's offices in New York, Vienna, and Manama, with **field research in 17 countries** seeking to understand the impact of international decisions on people's work and lives.

IPI remained an independent hub for debate on the future of the multilateral system. IPI provided support to the president of the UN General Assembly and UN Secretariat, hosted monthly meetings between the Security Council and the secretary-general, and convened 35 foreign ministers during the General Assembly's high-level week.

IPI also strengthened and expanded partnerships with governments in Europe, Africa, the Middle East, Asia, and the Americas and furthered its engagement with regional organizations, civil society, and the private sector.

Such cooperation is increasingly vital. As the president of the 72nd UN General Assembly commented at IPI in September, "It is no longer a question. Multilateralism is under threat." This threat is visible in a variety of contexts as a rising nationalism has inspired a turn to populist leaders skeptical of the very idea of a global common good.

Nonetheless, the multilateral system has shown its resilience, and IPI was at the forefront of both defending multilateralism and shoring up its resilience.

IPI's Brian Urquhart Center for Peace Operations remained at the core of IPI's research agenda, driving discussions on UN reform, advancing an ambitious new program on peace operations'



Aurelia Frick, Minister of Foreign Affairs, Education and Culture of Liechtenstein; Ine Marie Søreide, Minister of Foreign Affairs of Norway; Annika Björner Söder, State Secretary of Sweden; and Edith Lederer, award-winning journalist



Maria Fernanda Espinosa, President of the 73rd Session of the UN General Assembly and former Minister of Foreign Affairs of Ecuador



Jean Asselborn, Minister of Foreign Affairs of Luxembourg



Lyse Doucet, Chief International Correspondent for the BBC; Bartlett Sher, Broadway director; Terje Rød-Larsen, President of IPI



Gbehzohngar Findley, Minister of Foreign Affairs of Liberia



Anwar Mohammed Gargash, Minister of State for Foreign Affairs of the United Arab Emirates



Stefan Blok, Minister of Foreign Affairs of the Netherlands



Margot Wallström, Minister of Foreign Affairs of Sweden

mandate to protect civilians, and traveling to Côte d'Ivoire, Haiti, Liberia, and Mali. IPI also continued promoting the concept of sustaining peace. In addition to publishing a landmark report on what sustaining peace looks like in practice, IPI organized the president of the General Assembly's retreat on sustaining peace and highlighted sustaining peace at the annual High-Level Forum on the Culture of Peace.

IPI's work on sustainable development focused on implementation of the 2030 Agenda by building multi-sector partnerships and looking at concrete challenges to achieving the Sustainable Development Goals in the Gambia, Lebanon, and Myanmar. Healthcare was at the center of IPI's rapidly growing body of research on humanitarian affairs, with IPI researchers traveling to Mali, Myanmar, and Nigeria to assess challenges to reaching those in need. It was also a

groundbreaking year for IPI's dedicated program on women, peace, and security, which hosted more than ten events assessing progress toward implementing the agenda and showcasing and connecting women leaders.

As the UN system continues to meet new challenges, it will be critical for the UN, member states, regional organizations, civil society, and the private sector to work together to build upon the countervailing trends that point toward a recommitment to multilateral cooperation and a more resilient future. This pursuit animates all of IPI's work as we strive for a more peaceful and prosperous world.

Terje Rød-Larsen, *President*

Kevin Rudd, *Chair of the Board of Directors*

Multilateral Cooperation

IPI has remained a go-to place in New York for frank discussions on how to protect and revitalize the multilateral system, with delegates from more than 100 countries' permanent missions to the UN participating in IPI policy fora and closed-door meetings in 2018.



Welcome dinner at the 2018 Salzburg Forum on "Beyond Oil and Water: A New Mix of Cooperation in the Middle East"

Standing Up for Multilateralism

IPI has continued to partner with champions of multilateralism in the General Assembly and Security Council to reaffirm the centrality of the UN in addressing global challenges. In the lead-up to the 73rd session of the UN General Assembly, IPI hosted the assembly's outgoing president, Miroslav Lajčák, to lay out his vision for "the UN of today and tomorrow"—a discussion also featuring members of his high-level advisory board like Jean-Marie Guéhenno, Amina Mohamed, and Jeffrey Sachs. That same week, the assembly's incoming president, María Fernanda Espinosa, spoke at IPI, calling multilateralism "the only tried and trusted means by which peace and prosperity can be secured."

Small states are among the strongest advocates for the rules-based multilateral order, which can serve them as a form of protection on the international stage. This was reflected in IPI's partnership with Estonia to examine the experience of small states on the UN Security Council. IPI brought together former, current, and future members of

the council to reflect on how small states can leverage their membership to promote respect for international law. The findings from these consultations will be published in 2019.

Building Support for UN Reforms

After presenting his reform agenda in 2017, UN Secretary-General António Guterres faced the challenge of translating this vision into concrete, coherent action. To support this process, IPI conducted research and convened both high-level and working-level discussions on how these reforms can make the UN more efficient and effective. This work addressed all four streams of reform: a renewed focus on prevention and sustaining peace, reform of the UN development system, restructuring of the UN peace and security architecture, and management reform. Participants emphasized how the discussions "cut across the silos" on UN reform, bringing together people who might not otherwise interact. According to one ambassador, discussions at IPI on the peace and security architecture contributed to a more

"The active participation of United Nations partners in our political world is vital to connect the discussions to stakeholders outside of the organization and people on the ground."

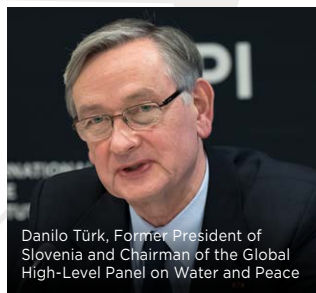
—Miroslav Lajčák, President of the 72nd UN General Assembly, remarks at IPI, September 2018



Snežana Samardžić-Marković, Director-General of Democracy at the Council of Europe



Panel discussion on "Water Diplomacy" in the MENA region



Danilo Türk, Former President of Slovenia and Chairman of the Global High-Level Panel on Water and Peace



Amina Mohamed, Cabinet Secretary for Education of Kenya

35 Foreign Ministers

came to IPI during the UN General Assembly's 2018 high-level week.

"Even in the face of headwinds, I believe [multilateralism] remains the only tried and trusted means by which peace and prosperity can be secured.... Multilateralism is not an option, but a necessity for survival.... Only multilateral action brings sustainable results."

—María Fernanda Espinosa, President of the 73rd UN General Assembly, remarks at IPI, September 2018

informed debate in the General Assembly and bolstered member states' support for these reforms during negotiations. IPI also held discussions on other systemic issues facing the UN in 2018, including the pervasive problem of sexual harassment.

IPI also served as a bridge between UN headquarters and the field in discussions on how to make the UN's work more effective. The reach and impact of the UN's development, humanitarian, human rights, and peace and security work depends on more than 500 field presences across more than 130 countries. In both a closed-door workshop and a public forum, IPI brought together UN officials from New York and the field to call attention to the many unremarked upon but necessary functions required for the UN to work effectively in high-risk contexts—many of which even UN staff don't understand. IPI also organized two conversations in Mali on the protection of civilians to link policy discussions in New York with practice in the field.

Fostering "Water Diplomacy" in the Middle East and North Africa

While water can be a source of conflict, it can also be a catalyst for regional cooperation—a focus of high-level IPI events across three continents in 2018. As part of the second phase of the Taskforce on Regional Cooperation in the Middle East and North Africa, IPI's Middle East and North Africa (MENA) office organized a conference in Manama, Bahrain, on how countries in the region could address tensions over water resources through "water diplomacy." In New York, IPI hosted Danilo Türk, chair of the Global High-Level Panel on Water and Peace, who advocated for water cooperation as an "instrument for peace." These discussions continued at IPI's fifth annual Salzburg Forum, a two-day gathering of former prime ministers and foreign ministers, diplomats, journalists, academics, and experts focused on the geopolitics of energy and water resources in the MENA region.



Peace Operations

Through dedicated research and convening, IPI continued its long-running support to discussions around efforts to reform peace operations while also building newer programs on the protection of civilians, peacekeeping transitions, and scenario-based training for leaders of peace-keeping missions.



Sixth Annual Ministerial Dinner on Peace Operations

Enriching Debates on Peacekeeping Reform

Throughout 2018, IPI echoed growing global calls for collective action to address the core challenges facing peacekeeping. At its annual ministerial dinner on peacekeeping, IPI presented a report on the secretary-general's Action for Peacekeeping initiative (A4P), which was launched in March 2018 to galvanize member states to commit to UN peace operations. Under-Secretary-General for Peacekeeping Jean-Pierre Lacroix also invited Jake Sherman, Director of IPI's Center for Peace Operations, to participate in an interactive lunch to discuss peacekeeping reform. Additionally, the Department of Peacekeeping Operations asked IPI to organize two meetings with civil society organizations to solicit feedback on A4P and the "Cruz report" on peacekeeper fatalities and injuries. This convening played a crucial role building support for reforms to the UN peace and security architecture.

IPI's *Global Observatory* website emerged as the go-to online forum for analysis of and debate on

peacekeeping reform in 2018. The *Global Observatory* featured a series of eleven articles on the Cruz report, culminating in an interview with the report's author, Carlos Alberto dos Santos Cruz. A ten-article series on A4P was featured on the website of the UN Department of Peacekeeping Operations. Many interlocutors praised the *Global Observatory* as a unique platform for sharing different perspectives on these topics all in one place.

As part of its Providing for Peacekeeping series, IPI published a paper guiding readers through the processes for making peacekeeping policy at the UN, which was IPI's most read publication of the year. The paper has become a valuable resource for staff at permanent missions trying to navigate the organization's complex policymaking channels. Another report in this series looked at how UN peacekeepers can reduce their environmental footprint. Finally, the trove of data hosted on IPI's Providing for Peacekeeping website fed into a paper exploring how more and more peacekeeping troops and police are being contributed by countries neighboring the country of

deployment. IPI's annual Vienna Seminar also looked at how to improve the performance of UN peace operations, focusing on the role of European countries.

Making Peacekeeping Mandates More Strategic

Continuing to follow up on the recommendations of the High-Level Independent Panel on UN Peace Operations (HIPPO) and A4P initiative, IPI, together with the Stimson Center and Security Council Report, organized two workshops on how to better prioritize and sequence UN peacekeeping mandates in a way that reflects security conditions on the ground. Following seven workshops over the previous two years, the 2018 workshops focused on the UN missions in Mali and the Central African Republic, helping member states link the recent strategic reviews of these missions with their mandates. According to several participants, the quality of debate in the Security Council improved noticeably after these workshops, with member states making more informed inputs into the mandate renewal process.

21 Global Observatory Articles

presented a range of perspectives on the A4P initiative and Cruz report.

6 External Training Courses

piloted IPI's new scenario-based modules.



Policy forum on "The Primacy of Politics and the Protection of Civilians in UN Peacekeeping Operations"



Daniel Forti, IPI Policy Analyst

"The A4P political declaration is an important symbol of commitment by member states and the Secretariat to address the most urgent challenges facing peacekeeping today. To succeed in making missions more effective at supporting political solutions, protecting civilians, and sustaining peace, these political commitments will need to be translated into action."

—Jake Sherman, Director of IPI's Center for Peace Operations, remarks at IPI, September 2018



Elina Kalkku, Under-Secretary of State of Finland

Helping UN Missions Better Protect Civilians

Most UN peacekeeping operations are mandated to protect civilians, and a "culture of protection" has percolated throughout the UN system over the last two decades. However, this has not translated into widespread consensus on what the protection of civilians (POC) entails in practice or how to overcome the challenges and dilemmas faced in implementing a POC mandate. In 2018, IPI emerged as a leader on this issue—a role recognized in invitations for IPI Research Fellow Namie Di Razza to present at conferences and meetings in Bamako, Dakar, Dublin, Rabat, and Stockholm and to help develop a POC course for the School of Peacekeeping in Mali.

To reconcile POC mandates with the inherently political nature of UN peacekeeping, IPI published an issue brief and held a policy forum in New York on how to develop political strategies for POC. IPI also held a day-long seminar presenting findings from two policy papers on the difficulties peace operations face in complex environments. These papers, drawing on three research trips to Mali and

extensive consultations in New York, focused on how to protect civilians in the context of violent extremism and how to engage with non-state armed groups as part of a POC strategy. Responding to requests from member states, IPI held three briefings to present findings from this research and to support the UN Secretariat in disseminating and discussing changes to POC policy, including the new POC accountability framework.

Conceptualizing New Approaches to Peacekeeping Transitions

Peacekeeping transitions were high on the agenda of the Security Council in 2018, with UN missions recently closed or about to do so in Côte d'Ivoire, Haiti, and Liberia. These transitions offered an opportunity to get an on-the-ground look at the potential implications of reforms to the UN peace and security architecture and UN development system, including the "new generation" of UN country teams. IPI researchers went to all three countries, interviewing more than 100 UN staff, government officials, and representatives of international and local NGOs. The policy papers

emerging from this field research analyze the planning of transitions, the role of various actors, and the capacity of governments and UN country teams to sustain peace after UN peacekeepers leave. This research directly informed the work of the UN Secretariat as it conceptualized a new approach to peacekeeping transitions, drawdowns, and exit strategies.

Building Better Leadership Teams in UN Field Missions

Scenario-based learning can help senior leaders in UN field missions think more strategically, make better decisions, and manage crises more effectively by using real-world examples. It can also foster cohesion and collaboration within mission leadership teams. Since 2017, IPI has developed scenarios on eight topics—from sexual exploitation and abuse to budgeting—to complement and support the UN's work on leadership training. These scenarios were piloted across six courses run by various UN and non-UN training institutes in 2018.



Prevention, Peacebuilding, and Sustaining Peace

IPI continued connecting local perspectives on sustaining peace to global policy debates, exploring how peacebuilding works in practice and connecting the work of local peacebuilders to international policymaking in New York.



World Café-style event on "Local Perspectives on Nonviolent Movements and Sustaining Peace"

Spotlighting Sustaining Peace, from the Multilateral to the Local

Through partnerships with other peacebuilding organizations and think tanks, IPI organized nine events in 2018 where local peacebuilders and experts shared their experiences with and findings on sustaining peace. In both policy fora and interactive roundtables, participants discussed the importance of nonviolent grassroots movements, resilient social contracts, and gender equality to sustaining peace. Several events also looked at the evidence on what factors contribute to making a society peaceful. IPI broadened this conversation beyond New York by hosting several events at Geneva Peace Week and presenting on the UN's sustaining peace agenda in Tokyo, Japan.

IPI completed two multi-year projects on peacebuilding and sustaining peace in 2018, both culminating in multi-author volumes that were among IPI's most widely read publications of the year. Drawing on over a year of conversations and research, "Sustaining Peace in Practice" aims to build a shared understanding of what sustaining peace and prevention look like at the local, national, and international levels. After exploring the concept of sustaining peace, the report applies this concept to entrepreneurship, human rights, local governance, preventing violent extremism, the Sustainable Development Goal on gender equality, UN peace operations, and UN regional political offices.

A two-year research project on the role of network-based organizations in peacebuilding culminated in a second volume: "Local Networks for Peace." This project brought together peacebuilders from Burundi, the Central African Republic, Colombia, Kenya, Liberia, South Africa, Sri Lanka, and Zimbabwe to explore and share the experiences of fifteen local peacebuilding networks in their countries. The case studies they wrote look at the challenges these networks face in terms of organizational and financial capacity and political dynamics, as well as the benefits of working through networks. The project helped enhance international practitioners and policy-makers' understanding of these networks' comparative advantages and challenges.

IPI supported the UN in preparing for two high-level events related to sustaining peace. In advance of the UN High-Level Meeting on Peacebuilding and Sustaining Peace, IPI hosted the official launch of the secretary-general's report on this topic. In collaboration with the president of the General Assembly, IPI also convened an ambassador-level retreat to examine the next steps for implementing the sustaining peace agenda. The weeks leading up to the high-level meeting saw the publication of a series of seven *Global Observatory* articles highlighting various aspects of sustaining peace. During the High-Level Forum on the Culture of Peace, IPI hosted a side event on the "culture of sustaining peace." IPI's efforts to link these two



Aïssata Athie, IPI Program Assistant



Mohamed Ibn Chambas, Special Representative of the UN Secretary-General and Head of the UN Office for West Africa and the Sahel



Lesley Connolly, IPI Senior Policy Analyst

“Peace is like a tree; it grows from the bottom up, and community-initiated peacebuilding programs are usually more effective, and allow for more genuine inclusion of traditionally marginalized groups.”

—Youssef Mahmoud, IPI Senior Adviser, IPI policy forum on peacebuilding and sustaining peace, February 2018

“What we really focus on at IPI is having approaches that are locally driven, regionally anchored, and internationally supported.”

—Lesley Connolly, IPI Senior Policy Analyst, FriEnt Peacebuilding Forum in Berlin, June 2018

concepts—the culture of peace and sustaining peace—led to the inclusion of language on sustaining peace in the Follow-Up to the Declaration and Programme of Action on a Culture of Peace, adopted by the General Assembly in January 2018.

IPI also continued its support to the Peacebuilding Commission by organizing a half-day, expert-level workshop with its organizational committee. Participants shared best practices for developing peacebuilding policy, strategies for building upon the commission’s previous progress, and ways to strengthen the commission’s capacity.

Preventing Violent Extremism in the Sahel-Sahara

Following events in Dakar and N’Djamena in 2016 and 2017, IPI’s 2018 regional seminar on the prevention of violent extremism in the Sahel-Sahara took place in Algiers. Organized in partnership with the governments of Switzerland and Algeria, the UN Office for West Africa and the Sahel (UNOWAS), and the African Center for the Study and Research on Terrorism, the seminar brought together more than 60 participants from across the region, including political leaders, members of civil society, religious and traditional authorities, and journalists. Participants explored how to make their societies more resilient to violent extremism, offering recommendations that were captured in a report published in English, French, and Arabic.

The meeting was praised as “a rare opportunity for frank interaction and dialogue between actors who rarely get the chance to meet,” and the conversations inspired UNOWAS to launch an initiative on “Living Together in Peace.” The conversations extended to New York, where several participants joined an IPI panel discussion on the margins of the UN General Assembly’s high-level week, and to Dakar, on the margins of the Dakar Forum for Peace and Security.

Learning from UN-Supported Mediation Processes

IPI continued exploring lessons that can be learned from recent mediation and peace processes, focusing on locally or regionally led processes where the UN is playing a supporting role. In 2018, IPI published policy papers on the peace process in South Sudan led by the Intergovernmental Authority on Development (IGAD), a regional organization in East Africa, and on local mediation efforts in Libya. A shorter issue brief looked at a novel mechanism for including civil society in the Syrian peace process. Mediation was also the focus of several IPI events, including on the dilemmas of negotiating peace after wars of atrocity and the role of women mediators.

Sustainable Development and Peace

IPI was the place to be during the third annual High-Level Political Forum on Sustainable Development, hosting five well-attended events. Conversations focused on how to understand the link between peace and sustainable development and how to advance sustainable development through entrepreneurship and public-private partnerships.



Workshop on maritime governance and the 2030 Agenda for Sustainable Development

Connecting Sustainable Development to Peace

The 2030 Agenda for Sustainable Development affirmed that “there can be no sustainable development without peace, and no peace without development.” To look at what this means in practice, IPI convened more than ten events in 2018 exploring the link between the Sustainable Development Goals (SDGs) and peace, many on the sidelines of the High-Level Political Forum on Sustainable Development. These events explored the links between the SDGs and a wide range of issues, including humanitarian action, maritime security, migration, justice, and inclusion, as well as the implications of the reform of the UN development system.

As part of its SDGs4Peace project, IPI published three papers in 2018 on how the Gambia, Lebanon, and Myanmar are operationalizing the link between the SDGs and peace. These papers were grounded in field research, including interviews with people from governments, international organizations, NGOs, and the private sector engaged in fostering sustainable development in their countries.

Partnering for Development

Both the 2030 Agenda and the UN’s dual resolutions on sustaining peace recognize the role of the private sector in sustainable development, and governments increasingly see businesses—both

small and large—as valuable partners. In 2018, IPI emerged as a hub for collaboration on sustainable development between the private and public sectors. IPI hosted events looking at how to encourage investment in countries under stress, where funding is needed most, as well as the contributions of innovation and entrepreneurship to the 2030 Agenda. Recognizing IPI’s growing engagement in this area, IPI President Terje Rød-Larsen was invited to participate in a private sector lunch hosted by the UN Global Compact, featuring opening remarks by the secretary-general.

IPI also worked with more than 50 partners, including UN agencies, civil society organizations, businesses, foundations, and local governments, to promote a strategy—Local2030—for localizing the 2030 Agenda. This strategy will work toward developing “local 2030 hubs” around the world to accelerate local-level implementation of the 2030 Agenda and facilitate collaboration between diverse stakeholders.

Aligning Drug Policy with Sustainable Development

Current drug policy remains disjointed from the SDGs; in fact, it often has a negative impact on communities, running counter to efforts to ameliorate poverty. To help make this link, IPI launched a report in 2018 based on over a year of work by



Panel discussion on global drug policy and the Sustainable Development Goals

“If drug policy and the 2030 agenda are not aligned, the SDGs are really at risk of not being achieved.”

—Adam Lupel, IPI Vice President, remarks at IPI event, February 2018



Abdul Aziz Saud Al-Babtain, Director and Founder of the Al-Babtain Cultural Foundation



Masooma Rahmaty, IPI Program Assistant



Helen Clark, Global Commissioner on the Global Commission on Drug Policy

the International Expert Group on Drug Policy Metrics, convened by IPI and the Conflict Prevention and Peace Forum. This report analyzes how to measure the impact of drug policies using more precise, more complete, and better-conceived metrics that are aligned with the SDGs. The goal is not only to make drug policies more effective but also to make sure they enhance, rather than hinder, efforts to achieve the SDGs.

Ensuring the Internally Displaced Are Not Left Behind

Meeting the needs of internally displaced persons (IDPs) is essential to the achievement of the SDGs and to fulfill the 2030 Agenda's commitment to “leave no one behind.” To recognize the 20th anniversary of the Guiding Principles on Internal Displacement, IPI organized a high-level policy forum on how to leverage the agenda to address the plight of IDPs. Following this discussion, IPI published a report outlining the link between the SDGs and IDPs, underscoring the mix of short- and long-term needs that places displaced populations squarely at the center of the “humanitarian-development nexus.”

“The UN has strongly endorsed entrepreneurship as an important means of accelerating the SDGs. Entrepreneurship plays an important role in creating jobs, driving economic growth, addressing environmental challenges, and enabling youth to turn that creative energy into ideas.”

—Youssef Mahmoud, IPI Senior Adviser, remarks at IPI event, July 2018

Humanitarian Affairs

It was a notably productive year for IPI research on humanitarian affairs. Field research in Mali, Myanmar, and Nigeria generated rich insights into the challenges of providing healthcare in conflict-affected areas.



Event on safeguarding medical care and humanitarian action in the UN counterterrorism framework

Improving the Delivery of Healthcare in Armed Conflicts

Armed conflict is a global health issue, with consequences not just for the war-wounded but for the overall health of entire communities. IPI convened discussions and undertook research across four continents to understand the challenges facing healthcare providers operating in the midst of armed conflict. Together with the Global Health Centre of the Graduate Institute in Geneva, IPI co-hosted a full-day workshop to rethink and redefine collaboration models, governance structures, and accountability mechanisms for health and humanitarian actors in conflict-affected settings. Drawing on this workshop and more than 70 expert interviews, IPI published a report recommending both incremental improvements and a radical shift in mindsets to ensure those affected by conflict receive the healthcare they need. Based on extensive field research, IPI also published briefings on the humanitarian health responses in Mali, Nigeria, and Yemen, with additional reports on Myanmar and Sudan planned for 2019.

In Afghanistan and Pakistan, IPI continued conducting on-the-ground research on the security

situation in polio-affected regions as part of a long-term project now in its fifth year. IPI used the information gathered from health actors on the ground to advise the Bill and Melinda Gates Foundation on how to reduce risks and improve the effectiveness of the polio-eradication campaign.

Preventing and Responding to Attacks on Healthcare

IPI continued supporting implementation of Security Council Resolution 2286, adopted in 2016 to condemn attacks on the sick or wounded, health and humanitarian personnel, their means of transport and equipment, and medical facilities. IPI formally launched a web platform hosting a suite of tools for investigating attacks on healthcare, including a mapping of existing mechanisms. Recognizing IPI's growing expertise on this topic, the Security Council invited IPI Policy Analyst Alice Debarre to address an Arria Formula meeting on protecting medical care in armed conflict.

Another challenge to the implementation of Resolution 2286 is that counterterrorism measures sometimes impede or prevent the provision of lifesaving aid, often in violation of international



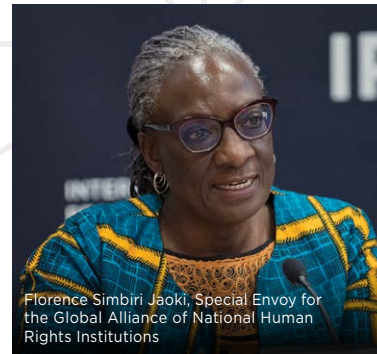
Volker Türk, Assistant High Commissioner for Protection at the UN Refugee Agency



Alice Debarre, IPI Policy Analyst

“We have a robust, longstanding normative framework and clear principles [on protection of healthcare]. We have knowledgeable actors willing to guide and support their implementation.... We need states to take concrete action to uphold the fundamental norm that those who are wounded and sick have access to the medical care they need.”

—Alice Debarre, IPI Policy Analyst, remarks at Security Council Arria Formula meeting, December 2018



Florence Simbiri Jaoki, Special Envoy for the Global Alliance of National Human Rights Institutions



Michele Bachelet, UN High Commissioner for Human Rights

humanitarian law. IPI convened an expert-level workshop bringing together both counterterrorism and humanitarian experts, hosted a policy forum, and published a report on how to reconcile this tension and safeguard space for principled humanitarian action.

Supporting Local Responses to Migration

In July 2018, the vast majority of UN member states agreed on a Global Compact for Safe, Orderly and Regular Migration—the first comprehensive agreement on this topic at the UN. In the months leading up to the adoption of the Global Compact, IPI co-organized a meeting bringing these deliberations to the level of cities, which often bear the brunt of providing services and facilitating integration. This event brought together municipal leaders from around the world—from New York to Milan to Jinja to São Paulo—to discuss how they could help put the Global Compact into practice.

IPI also shined a spotlight on the challenges facing countries that host large numbers of refugees. Speaking at public events at IPI, one of the top UN officials in Lebanon described the difficulties of

hosting 1.5 million Syrian refugees in a country of just 6 million people, while the foreign secretary of Bangladesh underscored the formidable challenges of accommodating 1.1 million Rohingya. Another top official at the UN Refugee Agency urged the audience at an IPI policy forum to “listen to what the refugees are telling us.”

“Listen to what the refugees are telling us. It’s very important to actually see and hear them and listen to what their stories are. Refugees are the embodiment that something has gone awry in a country—that something has gone terribly wrong.... They don’t leave for the sake of leaving; they leave for a very good reason.”

—Volker Türk, Assistant High Commissioner for Protection at the UN Refugee Agency, remarks at IPI event, November 2018

Women, Peace, and Security

IPI's women, peace, and security program took off in 2018, working with partners to organize more than ten policy fora, roundtables, and workshops. IPI also produced topical articles for the *Global Observatory* outlining the current relevance of the women, peace, and security (WPS) agenda, the importance of including women in peace processes, and why gender equality is everyone's battle.



Meeting of the regional women mediators networks

Realizing the Promise of Resolution 1325

With 2020 marking the 20th anniversary of UN Security Council Resolution 1325 on women, peace, and security, IPI began evaluating its implementation—both the successes and the challenges. IPI's 23rd annual New York Seminar brought together experts, diplomats, and civil society representatives to reflect on the state of the WPS agenda. Participants called on the UN to fully implement its gender parity strategy and lead by example, while urging member states to concretely back the WPS agenda across all international fora. IPI also participated in the 2018 World Forum for Democracy in Strasbourg—the theme of which was gender equality—with IPI Vice President Adam Lupel delivering remarks on women, peace, and democratization.

Women's roles in mediation were another area of focus of IPI's work in 2018. During the UN General Assembly's high-level week, IPI facilitated a dynamic discussion among women mediators from Yemen and Afghanistan. During the UN Security Council's annual assessment of progress on women, peace, and security, IPI hosted 60 women mediators from around the globe for a two-day workshop.

In addition to these high-profile events, IPI participated in discussions on women, peace, and security behind the scenes. IPI Research Fellow Sarah Taylor took part in UN Women's Standing Committee on Women, Peace, and Security and the Civil Society Advisory Board of the special representative of the secretary-general on sexual violence in conflict. IPI also advised member states in the Group of Friends on Women, Peace, and Security on their statements for the Security Council's open debate on mediation.

Connecting Women Leaders

One of the areas where implementation of Resolution 1325 lags is women's participation in "all levels of decision-making." Efforts to build and sustain peace often neglect the expertise of local-level women peacebuilders, and formal peacemaking efforts continue to resist women's meaningful participation and efforts to address women's rights. To help overcome these barriers, IPI supported and coordinated government- and UN-led efforts to promote women's leadership. IPI helped develop strategies to garner political will and got a clear picture of the research and support needed to elevate and connect women leaders. To help foster these connections, IPI



23rd New York Seminar on Women, Peace, and Security



Cathérine Samba-Panza, Co-chair of the Network of African Women in Conflict Prevention and Mediation (FemWise) and former President of the Central African Republic



Sarah Taylor, IPI Senior Research Fellow



Launch of the New York Group of Friends of the African Women Leaders Network

Research Fellow Sarah Taylor also served on the steering committee of the Women in Leadership Development initiative, which brings together women leaders with women in the early stages of their careers.

Throughout the year, IPI showcased the work of women leaders at all levels, including during the annual session of the Commission on the Status of Women, the UN Security Council's annual assessment of progress on women, peace, and security, and the UN General Assembly's high-level week. Women leaders featured at IPI events included Margot Wallström, Sweden's Minister of Foreign Affairs and the force behind the world's first "feminist foreign policy"; Cathérine Samba-Panza, the Central African Republic's first female head of state; Kristin Lund, the first female force commander of a UN peacekeeping mission; and women ministers from countries ranging from Afghanistan to Norway to Somalia.

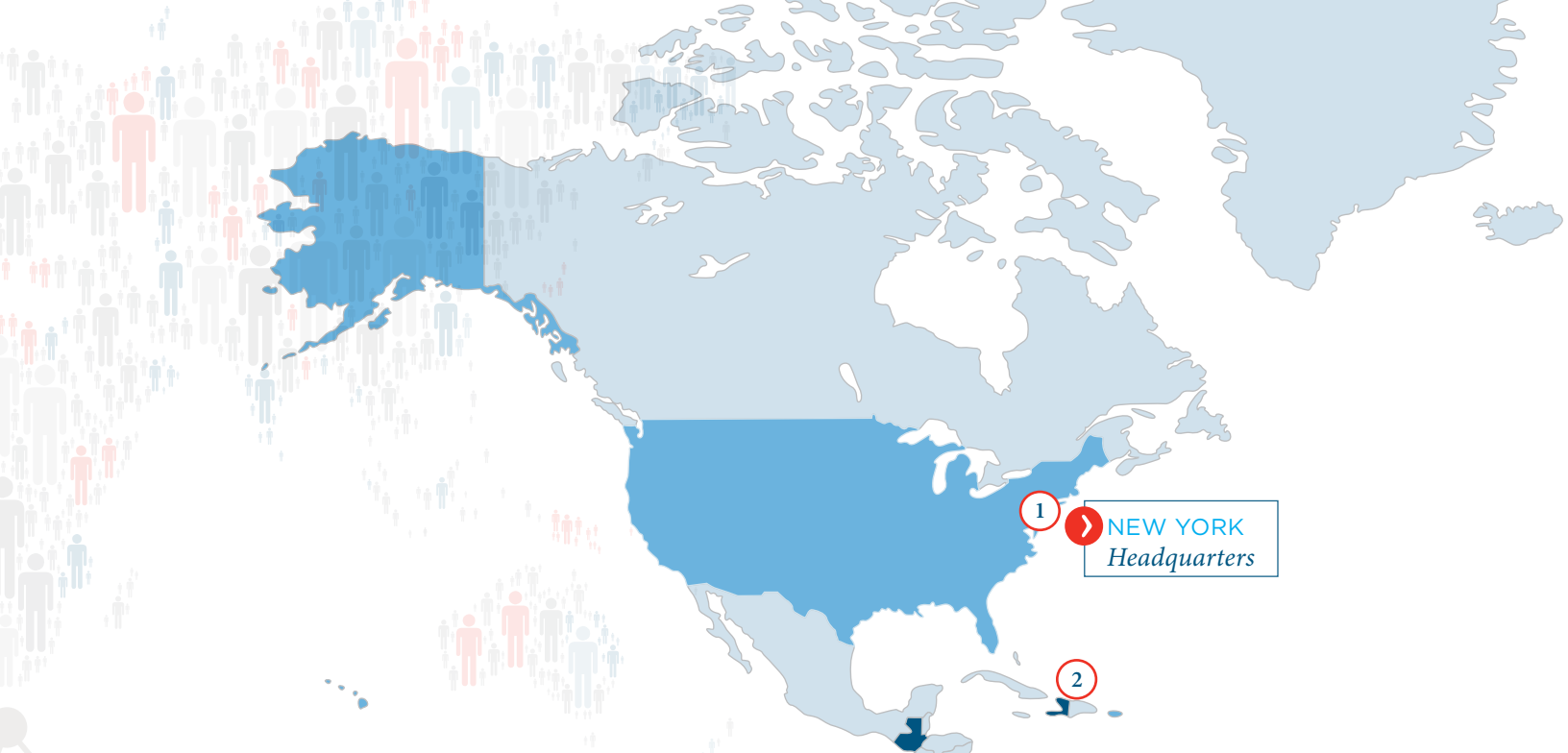
"Women's status, respect for their rights, and their ability to freely participate in public life is not only a good in and of itself but is also an indicator of a community's resilience and strength."

—Sarah Taylor, IPI Research Fellow, remarks at IPI event, October 2018

"It's evident to all of us that women, peace, and security is an issue—not just a women's issue, a peace and security issue, and an issue that holds the keys to sustainable peace."

—Margot Wallström, Swedish Minister of Foreign Affairs, remarks at IPI, September 2018





1
NEW YORK
Headquarters

2

Where We Work

NEW YORK *Headquarters*

VIENNA *Europe & Central Asia*

MANAMA *Middle East & North Africa*

■ *Countries where IPI conducted field research for reports put out in 2018*

■ *Countries where IPI organized events in 2018*

① USA

More than 4,500 people attended more than 100 events at IPI's New York headquarters in 2018. Once again, IPI was a hub of activity during UN General Assembly week, hosting both high-level UN and government officials and local civil society activists from around the world.

② Haiti

As the UN peacekeeping mission in Haiti drew to a close, IPI field research looked into the transition process. Along with parallel research on the missions in Côte d'Ivoire and Liberia, all published in 2018, this directly informed the work of the UN Secretariat.

③ Mali

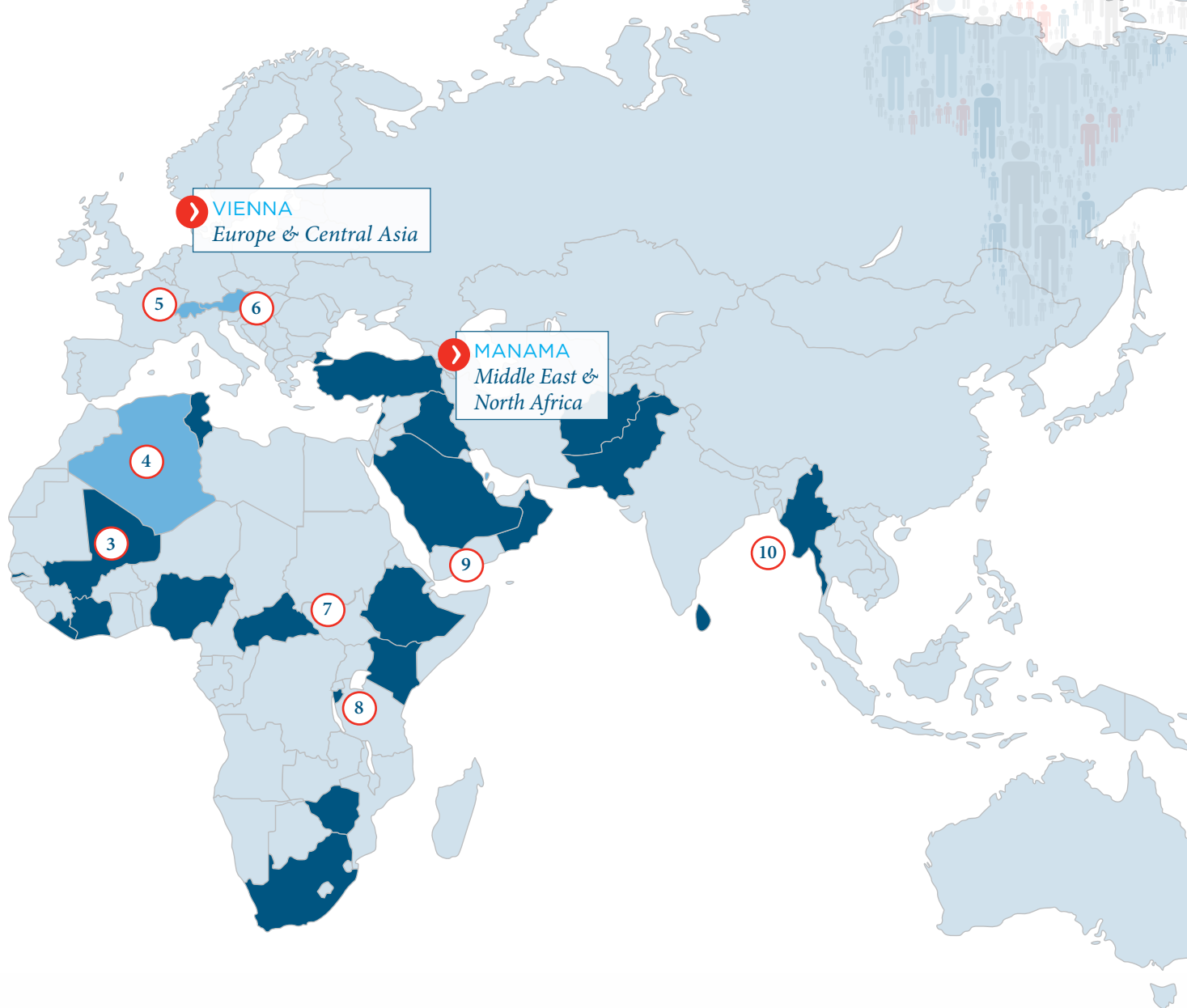
Mali was a focus of IPI field research on peacekeeping, humanitarian action, and mediation in 2018. IPI researchers looked at how peacekeepers can protect civilians in the face of violent extremism, how to deliver healthcare during armed conflict, and how the UN can support implementation of Mali's 2015 peace accord.

④ Algeria

In 2018, IPI co-organized a third round of regional conversations on preventing violent extremism in the Sahel-Sahara, this time in Algeria (following previous conversations in Chad and Senegal). This meeting brought together more than 70 experts and practitioners from 13 countries in the region.

⑤ Switzerland

For the second year in a row, IPI featured prominently at Geneva Peace Week, co-hosting three panels highlighting local peacebuilding efforts. IPI also co-organized an international retreat in Geneva looking at the challenges of delivering healthcare in conflict-affected settings.



⑥ Austria

IPI's Vienna office organized two major seminars in 2018. The 48th annual Vienna Seminar focused on the prospects for sustainable European participation in UN peace operations, while the 5th annual Salzburg Forum looked at how to improve cooperation on oil and water in the Middle East.

⑦ South Sudan

As part of a project to draw lessons from UN-led or UN-supported mediation efforts, IPI published a report in 2018 on the regionally led mediation effort in South Sudan. IPI also published a paper on UN support to local mediation in Libya.

⑧ Burundi

Peacebuilders from eight countries—Burundi, the Central African Republic, Colombia, Kenya, Liberia, South Africa, Sri Lanka, and Zimbabwe—shared their on-the-ground research in a series of case studies, which IPI published in 2018 in a volume on lessons from community-led peacebuilding.

⑨ Yemen

IPI researchers traveled throughout the Middle East to assess two of the world's worst humanitarian crises—in Yemen and Syria. IPI presented findings from the research in Yemen in a 2018 policy report exploring challenges and opportunities for humanitarian actors.

⑩ Myanmar

As part of its SDGs4Peace project, IPI researchers traveled to Myanmar to interview government, UN, NGO, and private sector actors engaged in sustainable development in Naypyidaw, Yangon, and Kayin state. IPI published this research and similar research from Lebanon in 2018 policy papers.

A Spotlight On Field Research



The force commander of the UN Multidimensional Integrated Stabilization Mission in Mali (MINUSMA) meets with representatives of the National Movement for the Liberation of Azawad, UN Photo/Marco Domino

“Field conversations have been extremely impactful in building momentum around the protection of civilians debate in UN missions by raising attention on the topic among UN staff, informing policies and strategies, and directly providing recommendations to decision makers on the ground. Field conversations also enable analysts to better grasp the human dimension of the research, such as peacekeepers who lost colleagues and face threats from violent extremism and civilians who report the concerns of their communities.”

—Namie Di Razza, IPI Research Fellow



Liberian dancers perform during a farewell for the UN Mission in Liberia organized by the NGO Liberia Crusaders for Peace in Monrovia, UN Photo/Albert González Farran



IPI Research Fellow Namie Di Razza at the Peacekeeping School of Bamako

In the last two years, IPI has significantly increased its field research. In 2018, IPI analysts traveled to 24 countries for fieldwork and published 18 reports that drew on field research focused on 17 case studies.

Incorporating field research into the institute's methods has manifold advantages. Sending analysts to the field contributes to a holistic research process and ensures that recommendations IPI is making for policymakers not only align with goals at headquarters, but also have real and measurable impact for stakeholders at every level. When researchers move beyond desk research, they better understand the context of their work and build in-house expertise in both methodology and substance. Travel to missions and their environs creates a channel for honest and direct data collection, facilitates personal relationships with respondents that can benefit future work, and connects IPI to operational realities. In this spirit, IPI published a thematic policy paper by Policy Analyst Alice Debarre exploring the myriad challenges of delivering healthcare in armed conflict, which the author supplemented with two detailed, case-specific issue briefs

reflecting her 2018 fieldwork in Nigeria and Mali.

IPI analysts have found that respondents are more open when interviews take place in person, and that they are better able to gather more information and opinions from a wider range of actors than if they were to conduct interviews remotely. Connecting with peacekeepers, members of civil society, local healthcare providers, mission leaders, and other field actors can bring information to light that would not be discovered through desk research. Direct contact with a situation gives researchers a sense of its dynamism and an up-close look at what is and is not working at every level of the UN system. When desk research is supplemented with time in the field, IPI's analysts are able to hone policy recommendations and either reinforce or improve upon initial findings. Field research is especially effective when used to investigate sensitive or emerging issues that have not yet been adequately written about in reports, policies, or resolutions.

At the institutional level, increased visits to the field increase IPI's credibility and visibility, both in high-level discourse and in local contexts. For

example, IPI Research Fellow Namie Di Razza traveled to Mali three times in 2018; she followed up initial interviews and focus groups with "field conversations," for which she returned to Mali and presented her preliminary findings. This repeated interfacing with the mission offered an opportunity to refine her analysis to fit the needs of the stakeholders most directly affected by her policy recommendations. Reinforcing connections with field partners will allow for future development of joint activities.

IPI's increased focus on fieldwork makes the research process more holistic and ensures that recommendations align not only with goals at headquarters, but also reflect and address on-the-ground realities. Especially as IPI continues to analyze UN reforms, tracking those reforms at the field level will emphasize the human dimension of the institute's work in spaces where reform matters most in terms of mandate delivery. By establishing common vocabulary and matching narratives between New York and people on the ground, IPI will continue to set itself and its work apart and build a rich body of field-informed policy research.

"The diverse issues we consider and evaluate on a daily basis are not focused on New York, even if that's where they are talked about most. For IPI to remain a credible, informed, and respected institution, it is imperative that our work is guided and supported by our direct engagement with affected stakeholders."

—Daniel Forti, IPI Policy Analyst

Publications

81%

of IPI publications in 2018 had at least one woman author.



IPI published 30 policy papers, issue briefs, and meeting notes in 2018—the majority based on original research in more than 20 countries in sub-Saharan Africa, the Middle East and North Africa, Latin America and the Caribbean, and South Asia. IPI authors were unprecedentedly diverse: more than half were women, and more than a third came from outside of North America and Western Europe. These publications also reflect the thematic diversity of IPI's work, covering peacekeeping, mediation, peacebuilding and sustaining peace, protection of civilians, women, peace, and security, prevention of violent extremism, sustainable development, and humanitarian affairs.

Policy Papers

Un processus en quête de paix: Les enseignements tirés de l'accord intermalien, Arthur Boutellis and Marie-Joëlle Zahar

The Humanitarian Crisis in Yemen: Beyond the Man-Made Disaster, by Giulio Coppi

Aligning Agendas: Drugs, Sustainable Development, and Policy Coherence, by the International Expert Group on Drug Policy Metrics

Sustaining Peace in Practice: Building on What Works, edited by Youssef Mahmoud, Lesley Connolly, and Delphine Mechoulan
French translation: *Construire à partir du positif: Vers une logique de pérennisation de la paix*

Pursuing Sustainable Development under Sectarianism in Lebanon, by Mona Christophersen

Advancing Sustainable Development between Conflict and Peace in Myanmar, by Mona Christophersen and Svein Erik Stave

Neighborhood Dynamics in UN Peacekeeping Operations, 1990–2017, by Paul Williams and Thong Nguyen

Greening Peacekeeping: The Environmental Impact of UN Peace Operations, by Malkit Shoshan and Lucille Maertens

A Poisoned Well: Lessons in Mediation from South Sudan's Troubled Peace Process, by Zach Vertin

How Peacekeeping Policy Gets Made: Navigating Intergovernmental Processes at the UN, by Lisa Sharland

From the Ground Up: UN Support to Local Mediation in Libya, by José S. Vericat and Mosadek Hobrara

The Many Lives of a Peacekeeping Mission: The UN Operation in Côte d'Ivoire, by Alexandra Novosseloff

Local Networks for Peace: Lessons from Community-Led Peacebuilding, edited by Lesley Connolly and Laura Powers

Safeguarding Medical Care and Humanitarian Action in the UN Counterterrorism Framework, by Alice Debarre

Engaging with Non-state Armed Groups to Protect Civilians: A Pragmatic Approach for UN Peace Operations, by Ralph Mamiya

Protecting Civilians in the Context of Violent Extremism: The Dilemmas of UN Peacekeeping in Mali, by Namie Di Razza

Hard to Reach: Providing Healthcare in Armed Conflict, by Alice Debarre

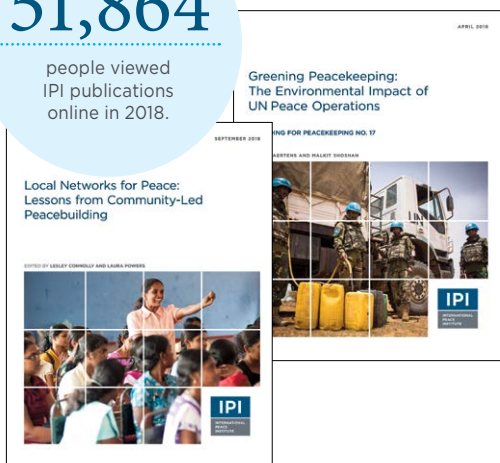
The Mission Is Gone, but the UN Is Staying: Liberia's Peacekeeping Transition, by Daniel Forti and Lesley Connolly

Lessons Learned from the UN's Transition in Côte d'Ivoire, by Alexandra Novosseloff

Mission in Transition: Planning for the End of UN Peacekeeping in Haiti, by Namie Di Razza

51,864

people viewed
IPI publications
online in 2018.



Issue Briefs

Toward a New Gambia: Linking Peace and Development, by Lesley Connolly and Cheryl He

The Role of Local Governance in Sustaining Peace, by Alain Tschudin and Albert Trithart

French translation: *Le rôle de la gouvernance locale dans la pérennisation de la paix*

Humanitarian Action and Sustaining Peace, by Alice Debarre

Against the Odds: Civil Society in the Intra-Syrian Talks, by Marie-Joëlle Zahar and Sara Helmüller

Political Strategies and Protection of Civilians, by Ralph Mamiya

Action for Peacekeeping: Will Political Consensus Lead to Change in Practice? by Jake Sherman

Reaching Internally Displaced Persons to Achieve the 2030 Agenda, by Alice Debarre, Archibald Henry, and Masooma Rahmaty

Meeting Notes

Prioritizing and Sequencing Peacekeeping Mandates: The Case of MINUSMA

French translation: *Hiérarchisation et ordonnancement des mandats de maintien de la paix: Le cas de la MINUSMA*

Prioritizing and Sequencing Peacekeeping Mandates: The Case of MINUSCA

French translation: *Hiérarchisation et ordonnancement des mandats de maintien de la paix: Le cas de la MINUSCA*

Investing in Peace and the Prevention of Violence in the Sahel-Sahara: Third Regional Conversations

French translation: *Investir dans la paix et la prévention de la violence au Sahel-Sahara: Troisièmes Conversations régionales*

Arabic translation:

الاستثمار في السلم والوقاية من العنف في منطقة الساحل-الصحراء: الحوارات الإقليمية

IPI Online



Traffic to both IPI's flagship website and the *Global Observatory* increased for the tenth straight year, with 417,426 visits by 281,886 users. Over the course of the year, IPI broadcast more than 50 events, which more than 28,000 people viewed live—an increase over 2017. Since 2011, IPI has livestreamed more than 380 events, which have been viewed more than 800,000 times.

IPI's social media audience also grew, with a 13 percent increase over 2017 across all platforms. For the second year, IPI's hashtag during the UN General Assembly's high-level week trended on social media in the city of New York and was used by people in 65 countries. IPI also continued its social media initiative "Sustaining Peace Stories," through which 20 people have contributed videos describing how they would like to see sustainable peace built.

IPI's *Global Observatory* website launched two series of articles that were among its most read of the year. A series of 11 articles on the "Cruz report," a UN-commissioned report that presented controversial views on the use of force in peacekeeping, prompted the UN Department of Peacekeeping Operations to write an article for the series—a first for the *Global Observatory*. A second series on the UN secretary-general's Action for Peacekeeping (A4P) initiative also received high-level attention and is listed as a resource on the UN's A4P website.

13,793

live views of IPI events in 2018

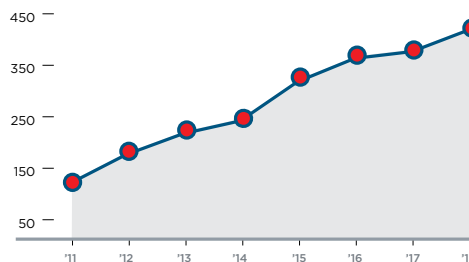
24%

increase in followers on social media
from 2017 to 2018

28,000+

views of the *Global Observatory* series on
the Cruz report and A4P

Visits to IPI's websites
increased for the eighth straight year
(in thousands)



Events

IPI organized 117 events in 2018, with events in New York alone attracting more than 4,500 attendees. More than 50 of these were broadcast online, capturing nearly 14,000 live views. IPI partnered with 102 organizations, UN agencies, and governments in organizing these events.



Asle Toje, Member of the Nobel Peace Prize Committee

Ministerial-Level Events

Thirteenth annual ministerial-level working dinner on the Middle East

Co-organized with the Governments of Luxembourg and the United Arab Emirates and the World Economic Forum

Sixth annual ministerial-level working dinner on peace operations—Collective Action to Strengthen United Nations Peace Operations: A High-Level Dialogue

Co-organized with the Permanent Missions of Finland, Indonesia, Rwanda, and Uruguay to the UN

Trygve Lie Symposium: Human Rights Defenders: A Global Movement for Peace

Co-organized with the Ministry of Foreign Affairs of Norway

Policy Fora

Investigating Attacks against Healthcare: Thematic Policy Forum on the Implementation of UN Security Council Resolution 2286

Water and Peace: A Matter of Survival
Co-organized with Geneva Water Hub

Let's Talk About Drugs: Policy Coherence and the Sustainable Development Goals
Co-organized with the Social Science Research Council

A Discussion on the UN Secretary-General's Report on Peacebuilding and Sustaining Peace
Co-organized with the Permanent Missions of Australia and Peru to the UN

Gender Equality and Women's Empowerment in Fragile and Conflict-Affected Situations
Co-organized with the Swedish International Development Cooperation Agency

Pax Africana: Peacebuilding in Africa

Advancing the Measurement of Women's Inclusion, Justice, and Security: Linking the Women, Peace and Security Index to WPS in Practice
Co-organized with the Permanent Mission of Norway to the UN and Georgetown University

Inclusive Constitution Making on the Path to Peace

Sustaining Peace in Practice: Evidence, Measurement, and Indicators
Co-organized with the Stanley Foundation

Combating Sexual Harassment in the United Nations
Co-organized with the Permanent Missions of Israel, Colombia, and Kenya to the UN

People, Power, and Sustaining Peace: The Role of Grassroots Nonviolent Movements in Building a Just Peace
Co-organized with Peace Direct

The Environmental Impact of UN Peace Operations

Negotiating Peace after Wars of Atrocity
Co-organized with the Permanent Mission of Liechtenstein to the UN

A Poisoned Well: Lessons in Mediation from South Sudan's Troubled Peace Process

Keeping Peace from Above: Air Assets in UN Peace Operations
Co-organized with the Permanent Missions of Bangladesh and Norway to the UN

Resilient Social Contracts and Sustaining Peace
Co-organized with the Permanent Mission of Japan to the UN, the Friedrich Ebert Stiftung Foundation, and the UN Development Programme

How Peacekeeping Policy Gets Made: Navigating Intergovernmental Processes at the UN
Co-organized with the Australian Strategic Policy Institute

Tackling Barriers to Women's Meaningful Participation in Negotiating Peace: A Moderated Evening Dialogue among Peacebuilders on Inclusive and Gender-Sensitive Peace Processes
Co-organized with UN Women

Bridging the Emergency Gap: What Will It Take? The Protection of Civilians in Counterterrorism Contexts: Safeguarding the Space for Principled Humanitarian Action
Co-organized with the Permanent Mission of Switzerland to the UN

The Primacy of Politics and the Protection of Civilians in UN Peacekeeping Operations
Co-organized with the Permanent Mission of the Netherlands to the UN

The Importance of Inclusivity for Peacebuilding and Sustaining Peace
Co-organized with Sophia University, One Earth Future Foundation, and the Permanent Mission of Japan to the UN

Operationalizing Sustaining Peace: Reflections on the 2018 Global Peace Index
Co-organized with the Institute for Economics and Peace

Governing Artificial Intelligence
Co-organized with United Nations University

Fostering Entrepreneurship and Innovation to Achieve the SDGs

Co-organized with the Kingdom of Bahrain, Tamkeen, the Global Entrepreneurship Network, the Kauffman Foundation, and the World Bank

Affordable Housing for All
Co-organized with the Kingdom of Bahrain and the Governments of Angola, Bulgaria, Malaysia, and Paraguay

Reaching Internally Displaced Persons to Achieve the 2030 Agenda for Sustainable Development
Co-organized with the Permanent Mission of Norway to the UN, UN Office for the Coordination of Humanitarian Affairs, and UN Development Programme

The Culture of Sustaining Peace
Co-organized with the Al-Babtain Foundation

Broader Perspectives on the UN of Today and Tomorrow: An Interactive Discussion with the Team of External Advisors to the President of the General Assembly
Co-organized with the Office of the President of the 72nd Session of the General Assembly

Women Mediators: Connecting Local and Global Peacebuilders
Co-organized with the Ministry of Foreign Affairs of Afghanistan, the International Civil Society Action Network, and the Ministry of Foreign Affairs of Norway



Jüri Luik, Defense Minister of Estonia



Participants in IPI's African Junior Professionals Fellowship Program



Alexandra Novosseloff, IPI Non-resident Senior Fellow

Investing in Peace and the Prevention of Violence in the Sahel-Sahara

Co-organized with the Federal Department of Foreign Affairs of Switzerland

Negotiating Peace: A Guide to the Practice, Politics, and Law of International Mediation
Co-organized with United Nations University

Addressing the Humanitarian Situation in Lebanon

Safeguarding Medical Care and Humanitarian Action in the UN Counterterrorism Framework

Examining the Role of Conventional Arms Control in Preventing Conflicts and Building Peace
Co-organized with the Permanent Mission of Japan to the UN

Protecting Civilians and Managing Threats: Non-state Armed Groups, Violent Extremism, and the Role of UN Peace Operations
Co-organized with the Directorate General for International Relations and Strategy of the French Ministry of Defense and the Government of the Netherlands

Nonviolent Action vs. Violent Extremism: The Strategic and Appealing Choice for Addressing Grievances
Co-organized with the United States Institute of Peace

Beyond 2019: The Future of Drug Policies and the Lessons Learned
Co-organized with International Drug Policy Consortium and the Social Science Research Council

The Roots of Restraint in War: Engaging with Armed Forces and Armed Groups
Co-organized with the International Committee of the Red Cross

Delivery amid Complexity: Examining the Dynamics and Tradeoffs for Delivering on UN Mandates in High-Risk Contexts
Co-organized with the Permanent Mission of Sweden to the UN

Locally Driven Indicators: Developing a Participatory Approach for Measuring Peace
Co-organized with the Carnegie Corporation of New York

Expert Roundtable Discussions, Workshops, and Conferences
A Discussion around the International Peace Institute's Upcoming Report on the United Nations and Local Mediation in Libya
Co-organized with Permanent Mission of Germany to the UN

Informal Drug Policy Briefing
Co-organized with the Social Science Research Council

A Brownbag Discussion on the Role of UN Peacekeeping Operations in Addressing Local Conflicts
Co-organized with the UN Department of Peacekeeping Operations

Fit for Purpose: A Roundtable Discussion on Peace Operations Reviews

How Can Maritime Governance Advance the SDGs?
Co-organized with One Earth Future Foundation and the Permanent Mission of Indonesia to the UN

Addressing "the Local" in International Peace Mediation
Co-organized with the Permanent Missions of Belgium and Finland to the UN

The Cost of Mandate Delivery
Co-organized with the Permanent Mission of Germany to the UN

CSW 62: Empowering Rural Women and Girls
Co-organized with the Permanent Mission of Norway to the UN

Workshop on the Peacebuilding Commission
Co-organized with the Quaker United Nations Office

An Informal Dialogue on the Secretary-General's Peace and Security Reforms
Co-organized with the Permanent Missions of Egypt, Ethiopia, Norway, and the Republic of Korea to the UN

Reflection on the Open Debate on Improving UN Peacekeeping Operations and Next Steps
Co-organized with the Permanent Missions of Bangladesh and the Netherlands to the UN

The UN Counterterrorism Framework and Its Impact on Impartial Medical Care and Humanitarian Action

The Future of the UN-EU Strategic Partnership: Following Up on the 2015–2018 UN-EU Priorities on Peace Operations and Crisis Management
Co-organized with the Center for International Peace Operations and the European Union Institute for Security Studies

How City Leadership Views the Global Compact: An Informal Dialogue on the UN Global Compact for Safe, Orderly and Regular Migration
Co-organized with Columbia University's Global Policy Initiative

Prioritizing and Sequencing Peacekeeping Mandates: The Case of MINUSMA
Co-organized with the Stimson Center and Security Council Report

An Informal Dialogue on the Secretary-General's Peace and Security Reform
Co-organized with the Permanent Missions of Egypt, Ethiopia, Norway, and the Republic of Korea to the UN

Finalizing the Global Compact for Migration
Co-organized with Columbia University

Massive Displacements in Ongoing Conflicts: Myanmar and South Sudan
Co-organized with the World Refugee Council of the Centre for International Governance Innovation

Roundtable on Considerations for Police Leadership in UN Peace Operations
Co-organized with Global Affairs Canada, the Geneva Centre for the Democratic Control of Armed Forces, and the International Forum for the Challenges of Peace Operations

Gender in Emergencies
Co-organized with CARE International





Panel discussion on the environmental impact of UN peacekeeping operations



Elizabeth C. Economy, author of *The Third Revolution: Xi Jinping and the New Chinese State*

Action for Peacekeeping: Progress and the Way Ahead

Civilians at Risk: Analyzing Threats and Drivers of Mass Atrocity in Mali

Co-organized with the United States Holocaust Memorial Museum

Making Gender-Sensitive Humanitarian Responses a Reality

Co-organized with CARE International

Prioritizing and Sequencing Security Council Mandates: The Case of MINUSCA

Co-organized with Security Council Report, the Stimson Center, and the Permanent Mission of Germany to the UN

Harnessing Innovative Technologies for Conflict Prevention

Co-organized with the Igarapé Institute

Local Perspectives on Nonviolent Movements and Sustaining Peace: Amplifying Voices from the Field

Co-organized with Peace Direct and the United States Institute of Peace

Regional Women Mediator Networks Meeting: Strengthening Global Connections for Inclusive Peacemaking

Co-organized with Femwise-Africa, the Mediterranean Women Mediators Network, the Nordic Women Mediators, and the Women Mediators across the Commonwealth

The Accountability System for the Protection of Civilians: A Shared Responsibility

Co-organized with the Permanent Mission of the Netherlands to the UN

Making a Business Case for Peace

Co-organized with One Earth Future Foundation

Small States, International Law, and the Security Council

Co-organized with the Permanent Mission of Estonia to the UN

Seminars and Retreats

Retreat on Sustaining Peace

Co-organized with the Office of the President of the General Assembly and the Dag Hammarskjöld Foundation

UN Security Council Reform: The Way Forward

An In-Mission Senior Leadership Retreat: Planning Workshop

The 23rd Annual New York Seminar: Women, Peace, and Security

Co-organized with the Permanent Mission of Canada to the UN

Global Leaders Series

Addressing the Rohingya Humanitarian Crisis, featuring Shahidul Haque, Foreign Secretary of Bangladesh

Co-organized with the Permanent Mission of Bangladesh to the UN

A Conversation with Gbehzohngar M. Findley, Minister of Foreign Affairs of the Republic of Liberia

Co-organized with the UN Development Programme and the Government of Liberia

Women and International Peace: A Discussion on Rights, Representation, Resources, and the Way Forward, featuring Margot Wallström, Minister for Foreign Affairs of Sweden

Co-organized with the Government of Sweden

European Security in the 21st Century, featuring Jüri Luik, Minister of Defense of Estonia

Co-organized with the Permanent Mission of Estonia to the UN

The Nobel Peace Prize: Past, Present, and Future, featuring Asle Toje, Former Research Director at the Norwegian Nobel Institute and Member of the Nobel Peace Prize Committee

A Conversation with Prince Turki bin Faisal Al Saud, Chairman of the King Faisal Center for Research and Islamic Studies

Humanitarian Affairs Series

Addressing the Humanitarian Situation in Lebanon: A Conversation with Philippe Lazzarini

Addressing Contemporary Protection Challenges in Complex Crises: A Conversation with Volker Türk, Assistant High Commissioner for Protection at the UN Refugee Agency

Distinguished Author Series

Featuring William Drozdiak, author of *Fractured Continent: Europe's Crises and the Fate of the West*

Featuring Elizabeth Economy, author of *The Third Revolution: Xi Jinping and the New Chinese State*

Featuring David Sanger, author of *The Perfect Weapon: War, Sabotage and Fear in the Cyber Age*
Co-organized with Seton Hall University

Special Events

Launch of the New York Group of Friends of the African Women Leaders Network

Co-organized with the Office of the Permanent Observer for the African Union to the UN, the Permanent Missions of Ghana and Germany to the UN, and UN Women

Video-Conference Briefing with the Departments of Peacekeeping Operations and Field Support on Recent Peacekeeping Reform Initiatives

Bringing Words to Life: How Are the SDGs Supporting Peace, Justice, and Inclusion?
Co-organized with Saferworld

Local2030 Rooftop Reception: Celebrating Innovative Solutions for Localizing the SDGs
Co-organized with the UN Capital Development Fund and the UN Global Compact Cities Programme

Leave No One Behind: Accelerating Action for People Caught in Crisis

Co-organized with the International Rescue Committee and the Overseas Development Institute

Inaugural Meeting of the Women, Peace, and Leadership Council



Adam Lupel, IPI Vice President, at the 48th Annual Vienna Seminar on European Contributions to UN Peacekeeping Operations



Shahidul Haque, Foreign Secretary of Bangladesh

Women, Peace, and Security: The Potential for Transformation

Co-organized with the Permanent Mission of Norway to the UN and the Inclusive Peace and Transition Initiative

Turtle Bay Reception Series

Ine Marie Eriksen Søreide, Minister of Foreign Affairs of Norway

Maria Fernanda Espinosa Garcés, President-Elect of the UN General Assembly

UN Security Council Lunch with the Secretary-General

UN Security Council lunch hosted for Kuwait

UN Security Council lunch hosted for Sweden

External Events for Donors or Partners

Human Rights Readiness: Enhancing Cooperation between Uniformed Personnel and Human Rights Components of UN Peacekeeping Operations
Co-organized with the Office of the UN High Commissioner for Human Rights

Progress Study on Youth, Peace, and Security: Charting the Way for the Implementation of Resolution 2250

Co-organized with the Dag Hammarskjöld Foundation, the UN Population Fund, and the UN Peacebuilding Support Office

Sustaining Peace: African Women Mediators in Focus

Co-organized with the African Union Commission and the Permanent Mission of Belgium to the UN

Roundtable Lunch featuring Andrzej Duda, the President of Poland
Organized by the Permanent Mission of Poland to the UN

Atlantic Council International Advisory Board Meeting

The Accountability Framework for the Protection of Civilians by UN Peace Operations: A Presentation of the Addendum to the DPKO/DFS Protection of Civilians Policy

Co-organized with the Permanent Missions of Rwanda and the Netherlands to the UN

Vienna Office Events

Vienna Seminar—European Contributions to UN Peacekeeping Operations: Lessons Learned and the Way Forward

Co-organized with the Austrian Federal Ministry of Defense and the Austrian Federal Ministry for Europe, Integration and Foreign Affairs

The Annual Salzburg Forum—Beyond Oil and Water: A New Mix of Cooperation in the Middle East?

Regional Office for the Middle East and North Africa Events

Future Prospects, Sustainable Development and Peace

Co-organized with the Parliament of Bahrain

Meeting on Savings and Pensions

Water Preventive Diplomacy Conference

Ramadan “Iftar for Peace” Event

Co-organized with Al Bayareq Al Baydhaa (The White Flags) in cooperation with the Labour Market Regulatory Authority

Book Launch: *The Arabs at the Crossroad*

Other International Events

Doctors in War Zones: International Policy and Healthcare during Armed Conflict

Co-organized with the Graduate Institute of International and Development Studies Geneva, Switzerland

Investing in Peace and the Prevention of Violence in the Sahel-Sahara

*Co-organized with the Ministry of Foreign Affairs of Switzerland
Algiers, Algeria*

In cooperation with King’s College London and the African Leadership Centre in Nairobi, the African Junior Professionals Program, which began in 2008, has the objective of training a new generation of African men and women to work in Africa’s leading continental and regional organizations and universities for the continent’s political, social, and economic development. In 2018, IPI welcomed five fellows from the Gambia, Mauritius, Morocco, and South Africa.

117
Events

were organized by
IPI in 2018.

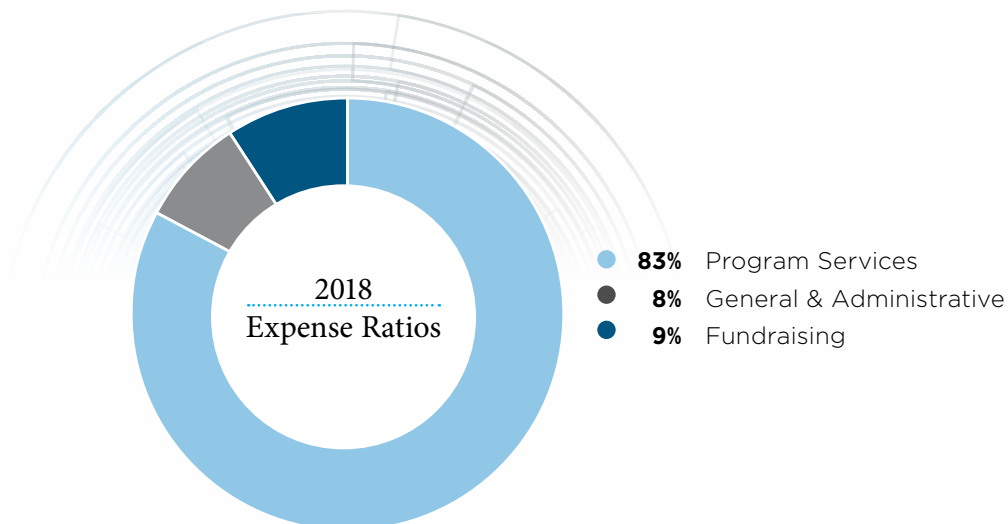
101
Permanent
Missions

participated in
IPI events in 2018.

Statements of Financial Position

December 31, 2018 and 2017

	2018	2017
Assets		
Cash and cash equivalents	\$ 744,299	\$ 4,793,592
Unconditional promises to give		
Without donor restrictions	5,271,541	1,493,986
With donor restrictions	2,840,165	3,551,749
Accounts and other receivables	28,559	15,761
Prepaid expenses and other current assets	129,805	192,549
Investments	1,895,779	1,873,193
Property and equipment, at cost, net of accumulated depreciation and amortization	427,933	633,835
Security deposits	138,428	138,428
Total Assets	\$11,476,509	\$12,693,093
Liabilities and Net Assets		
Liabilities		
Accounts payable and accrued liabilities	\$ 515,457	\$ 480,250
Commitments and contingency		
Net assets		
Without donor restrictions	7,152,563	7,314,142
With donor restrictions		
Subject to time and purpose	2,950,822	4,041,034
Perpetual in nature	857,667	857,667
Total with donor restrictions	3,808,489	4,898,701
Total net assets	10,961,052	12,212,843
Total Liabilities and Net Assets	\$11,476,509	\$12,693,093



Statements of Activities

Years Ended December 31, 2018 and 2017

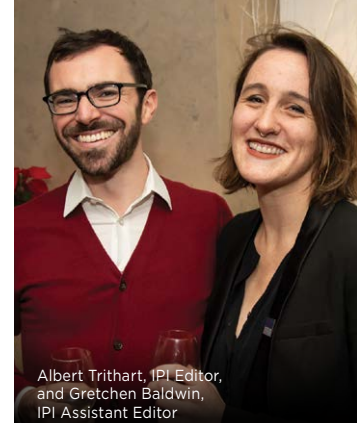
	2018	2017
Changes in Unrestricted Net Assets		
Revenue, gains, and support		
Contributions	\$ 8,156,206	\$ 7,968,065
Donated services and materials	67,782	294,550
Investment income	23,726	23,657
Gain on sale of apartment		469,145
Loss on foreign currency exchange	(30,362)	(18,702)
Miscellaneous income	6,772	20,495
	<u>8,224,124</u>	<u>8,757,210</u>
Net assets released from restrictions		
Satisfaction of time and program restrictions	1,281,274	1,583,120
Total revenue, gains, and support	<u>9,505,398</u>	<u>10,340,330</u>
Expenses		
Program services	<u>8,030,179</u>	<u>8,387,977</u>
Supporting services		
General and administrative	744,762	632,337
Fundraising	892,036	863,432
Total supporting services	<u>1,636,798</u>	<u>1,495,769</u>
Total expenses	<u>9,666,977</u>	<u>9,883,746</u>
Increase (decrease) in unrestricted net assets	<u>(161,579)</u>	<u>456,584</u>
Changes in Temporarily Restricted Net Assets		
Contributions	235,835	261,368
Net assets released from restrictions	(1,281,274)	(1,583,120)
Write-off of prior year grant	(44,773)	—
Reduction for unexpected project funding	—	(24,686)
Decrease in net assets with donor restrictions	<u>(1,090,212)</u>	<u>(1,346,438)</u>
Decrease in net assets	<u>(1,251,791)</u>	<u>(886,854)</u>
Net assets, beginning of year	<u>12,212,843</u>	<u>13,102,697</u>
Net Assets, End of Year	\$10,961,052	\$12,212,843



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